



# 2025 Second Quarter Review

July 31, 2025

# Forward-looking Statements

## COMPANY INFORMATION

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This presentation includes “forward-looking statements” as defined by the Securities and Exchange Commission. We make these forward-looking statements in reliance on the safe harbor protections provided under the Private Securities Litigation Reform Act of 1995. All statements, other than statements of historical facts, included in this presentation that address activities, events or developments that we expect, believe or anticipate will or may occur in the future are forward-looking statements. This includes, without limitations, our 2025 earnings guidance and long-term growth target. These forward-looking statements are based on assumptions which we believe are reasonable based on current expectations and projections about future events and industry conditions and trends affecting our business. However, whether actual results and developments will conform to our expectations and predictions is subject to a number of risks and uncertainties that, among other things, could cause actual results to differ materially from those contained in the forward-looking statements, including without limitation, the risk factors described in Item 1A of Part I of our 2024 Annual Report on Form 10-K and other reports that we file with the SEC from time to time, and the following:

- The accuracy of our assumptions on which our earnings guidance and growth target are based;
- Our ability to obtain adequate cost recovery for our utility operations through regulatory proceedings and favorable rulings on periodic applications to recover costs for capital additions, plant retirements and decommissioning, fuel, transmission, purchased power and other operating costs, and the timing in which new rates would go into effect;
- Our ability to complete our capital program in a cost-effective and timely manner;
- Our ability to execute on our strategy;
- Our ability to successfully execute our financing plans;
- The effects of changing interest rates;
- Our ability to achieve our greenhouse gas emissions intensity reduction goals;
- The impact of future governmental regulation;
- Our ability to overcome the impacts of supply chain disruptions on availability and cost of materials;
- Our ability to obtain sufficient insurance coverage at acceptable costs and whether such coverage will protect us against significant losses;
- The effects of inflation, tariffs and volatile energy prices; and
- Other factors discussed from time to time in our filings with the SEC.

New factors that could cause actual results to differ materially from those described in forward-looking statements emerge from time to time, and it is not possible for us to predict all such factors, or the extent to which any such factor or combination of factors may cause actual results to differ from those contained in any forward-looking statement. We assume no obligation to update publicly any such forward-looking statements, whether as a result of new information, future events or otherwise.

# Delivering on Our Commitments to Stakeholders

## Delivering on Financial Commitments

- ✓ Reaffirmed full-year earnings guidance
- ✓ Maintained strong balance sheet to enable growth

## Advancing Regulatory and Growth Initiatives

- ✓ Completed rate review in Kansas and executing a rate review in Nebraska
- ✓ Ready Wyoming transmission project on track to be fully in service by year-end
- ✓ Received CPCN for Lange II 99-MW generation project
- ✓ Filed CPCN for Colorado Clean Energy Plan battery project

## Providing Excellent Operational Performance

- ✓ Delivered industry-leading reliability
- ✓ Served four new all-time peak loads at Wyoming Electric in 1H 2025, reflecting a 21% increase over 2024 driven by data center and blockchain growth
- ✓ Established Emergency Public Safety Power Shutoff (PSPS) program across all three of our electric utilities

# Financial Outlook

## 2025 EPS

Reaffirmed guidance range of \$4.00 to \$4.20  
*Reflects 5% year-over-year growth at midpoint*

## Long-term EPS Growth\*

Targeting 4% to 6% growth  
*Plan to deliver in upper half of range starting in 2026*

## Dividend

Targeting 55% to 65% payout ratio

## Capital Investment

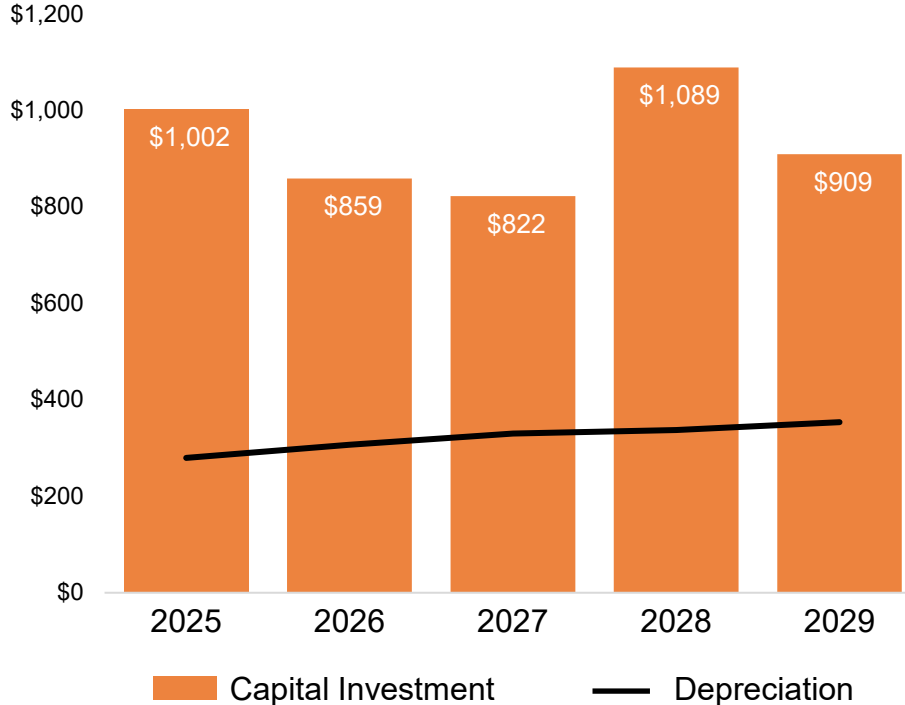
Forecasting \$1 billion in 2025 and \$4.7 billion from 2025 to 2029

\* Average annual compound growth rate off 2023 base of \$3.75 per share

# Investing for Customer Needs Drives Growth

Capital Investment Forecast of \$4.7 billion 2025-2029\*

(millions)



## Key Investment Categories

- Customer growth
- Safety and system integrity projects
- Replacement and modernization programs
- Electric generation and transmission to serve growth and meet Colorado emission reduction requirements

## Opportunities Incremental to Plan

- Electric generation and transmission to serve data center demand
- Natural gas pipelines and storage
- Other electric and gas projects in early development phase

\* Forecasted capital is subject to changes in timing and costs of projects and other factors; see Appendix for more detail of capital categories, recovery timing and historical trend of actual versus forecast

# Growing Data Center Pipeline of 1 GW+



**Strong and growing demand**

- ✓ Developing plans to serve more than 1 GW of total data center demand within the next 10 years, including 500 MW in current plan by 2029
- ✓ Expect data center EPS contribution to grow to more than 10% beginning in 2028



**Innovative and flexible tariffs**

- ✓ Utility-like returns with minimal capital
- ✓ Flexibility for our customers' unique needs
- ✓ Cost-effectively enabling speed to market
- ✓ Benefits to other customers and community



**Demand will drive LPCS\* revenues *and* investment**

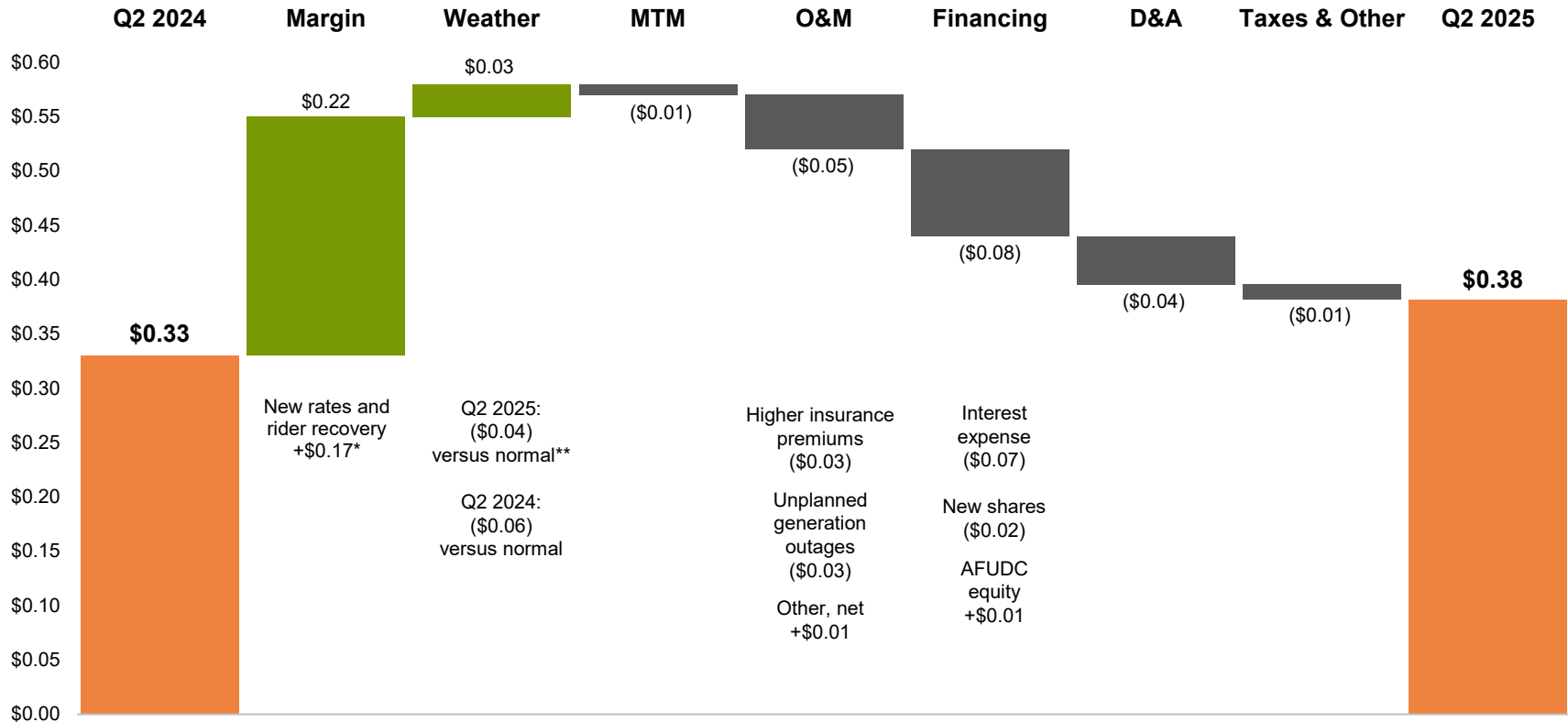
- ✓ Ongoing revenue growth from minimal-capital model *and*
- ✓ Opportunities for traditional generation and transmission investments

\* Large Power Contract Service tariff; revenues through microgrid management fee providing utility-like returns in lieu of capital investments in new generation

# Q2 2025 Financial Review



# Q2 2025 EPS Drivers Compared to Q2 2024

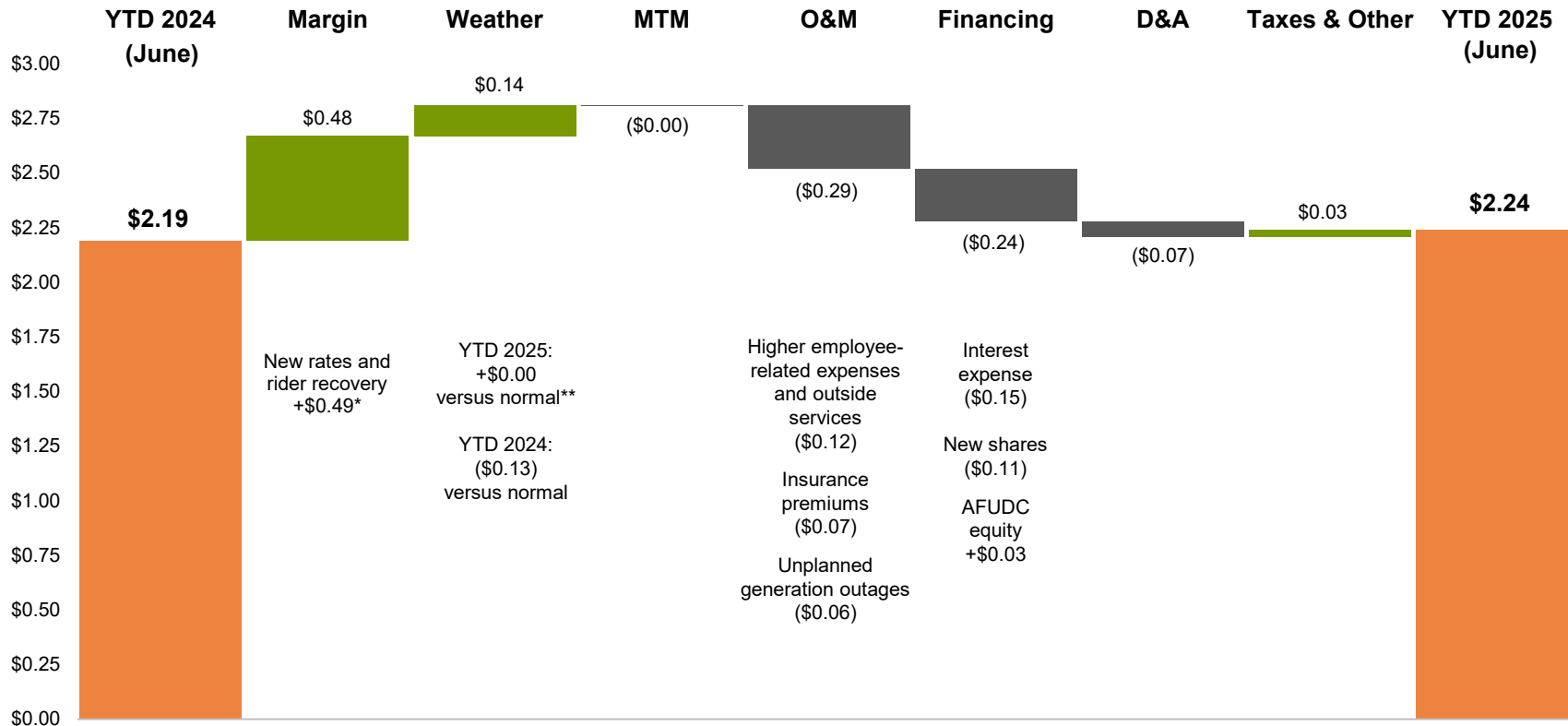


Note: differences in totals may exist due to rounding

\* New rates and rider recovery includes EPS of \$0.11 for the gas utilities and \$0.06 for the electric utilities

\*\* Weather compared to normal in Q2 2025 drove \$0.03 of unfavorability for the gas utilities and less than \$0.01 per share of unfavorability for the electric utilities

# YTD 2025 EPS Drivers Compared to YTD 2024



Note: differences in totals may exist due to rounding

\* New rates and rider recovery includes EPS of \$0.41 for the gas utilities and \$0.08 for the electric utilities

\*\* Net weather impact was comparable to normal for both the gas utilities and the electric utilities YTD 2025

# Solid Investment-Grade Financial Position

## Credit Ratings

Moody's

**Baa2**

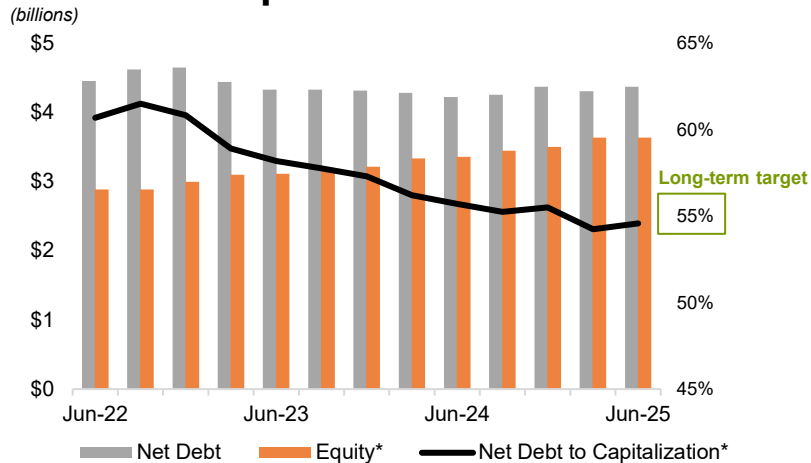
Stable outlook

S&P

**BBB+**

Stable outlook

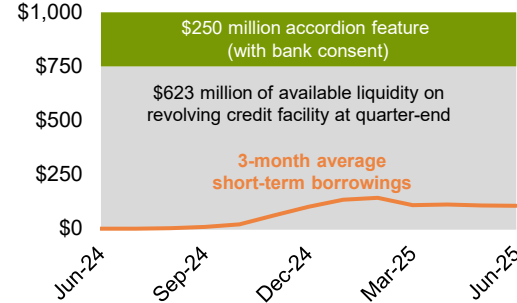
## Capital Structure\*



\* Net debt to capitalization is a non-GAAP measure reconciled in Appendix; equity excludes non-controlling interest

## Liquidity and Cash Flow

(millions)



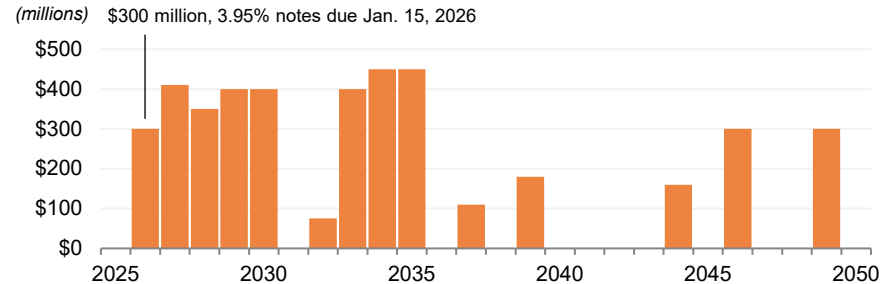
FFO / Debt

Long-term Target 14-15%

Downgrade Threshold 13%

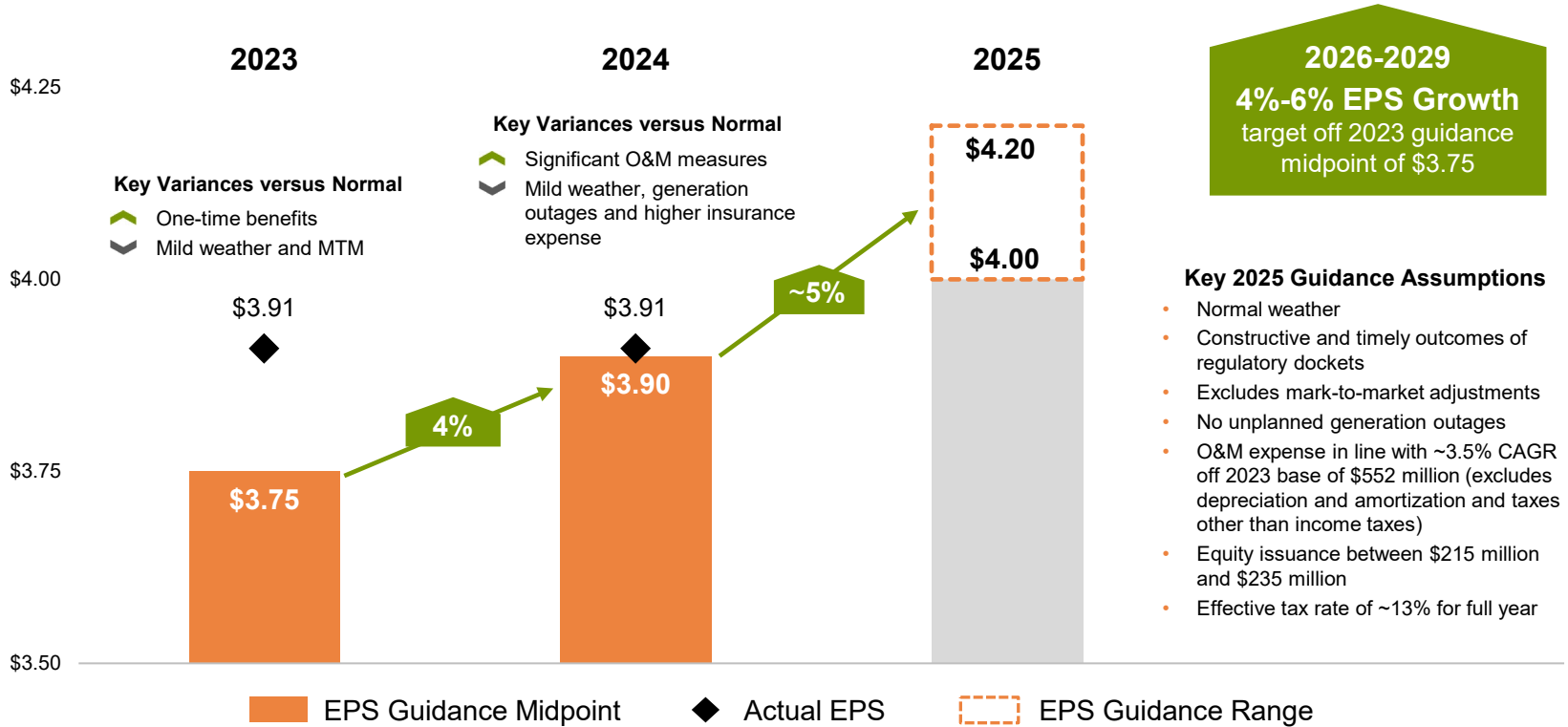
Note: FFO / Debt is a non-GAAP measure in accordance with rating agencies' methodologies

## Debt Maturities



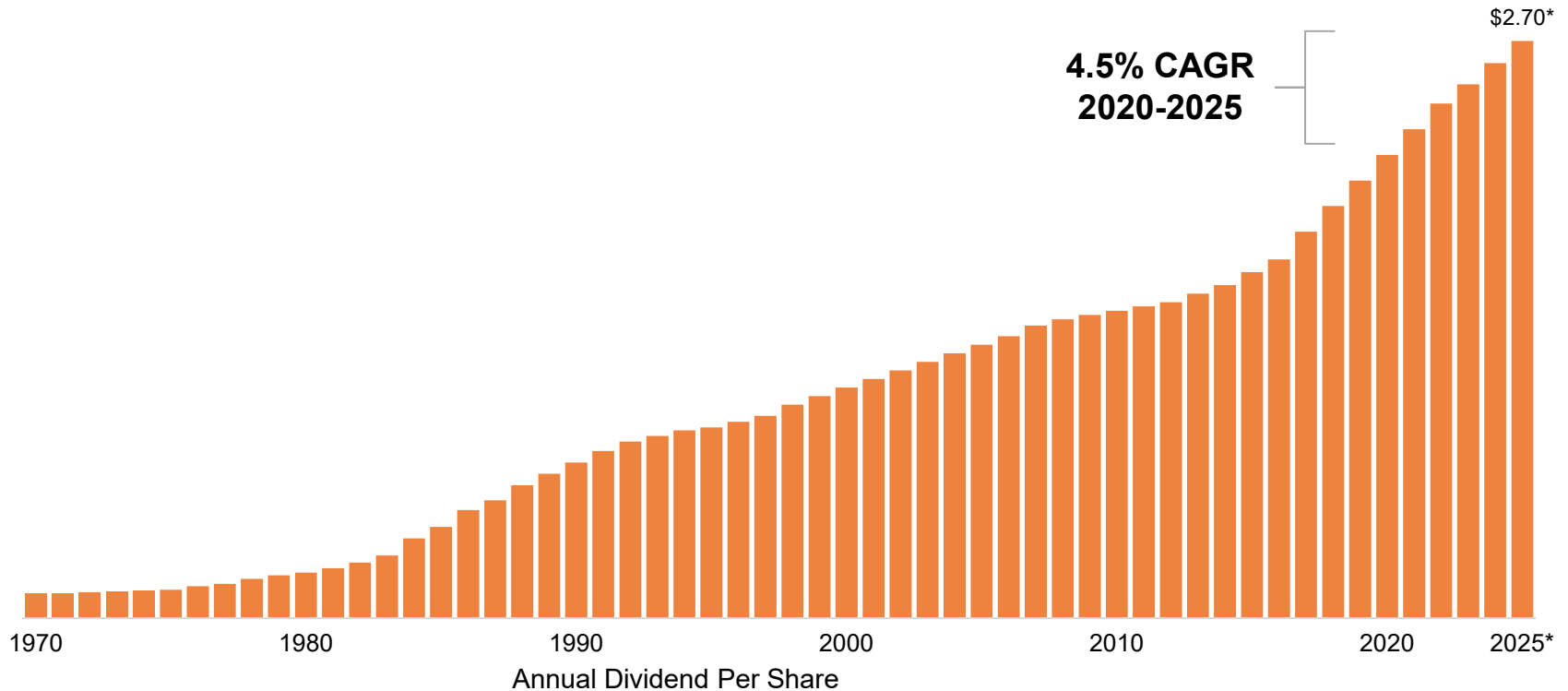
# Strategic Growth Trajectory on Track

Delivering on EPS Guidance and Long-term Growth



# Dividend Track Record

55 Consecutive Years of Annual Increases in 2025 and 83 Consecutive Years Paid\*



\* 2025 dividend represents current quarterly dividend at annualized rate

# Business Update



# Ready Wyoming 260-mile, \$350-million Electric Transmission Expansion on Track for Year-End

## Project Advancing on Schedule

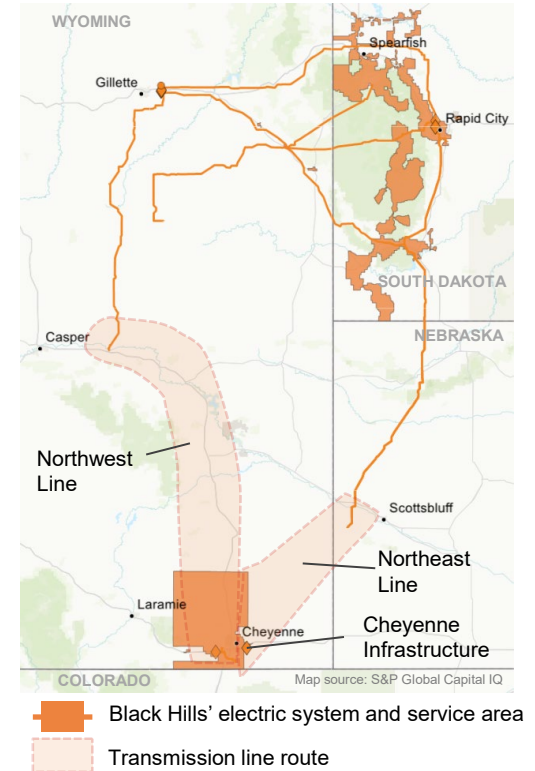
- ✓ All regulatory approvals received
- ✓ 100% of land rights-of-way procured
- ✓ On track for completion by year-end 2025



*Pictured: Bison Substation and Ready Wyoming transmission lines*

## Expansion and Interconnection of Electric System in Wyoming

- Maintain long-term cost stability for customers
- Enhance system resiliency
- Expand access to power markets and provide flexibility as power markets develop in Western states
- Support economic growth in Wyoming and attract data center and blockchain customer growth
- Expand access to renewable resources and facilitate renewable development across wind- and sun-rich resource areas



# Colorado Clean Energy Plan

Adding New Renewable Resources to Reduce Emissions 80% by 2030\*

## Clean Energy Plan Portfolio\*\*

- 100 MW solar build-transfer (utility owned)
- 50 MW battery storage build-transfer (utility owned)
- 200 MW solar power purchase agreement

### Q4 2024

- ✓ Obtained PUC approval of resource portfolio

### 1H 2025

- ✓ Completed contract negotiations for 50 MW battery storage
- ✓ Filed CPCN for 50 MW battery storage

### 2H 2025 – 2026

- ☐ Complete contract negotiations and file CPCN for 100 MW solar project
- ☐ Complete contract negotiations for 200 MW solar PPA
- ☐ CPCN approval for 50 MW battery storage
- ☐ CPCN approval for 100 MW solar

### 2027 – 2028\*\*

Place new resources in service

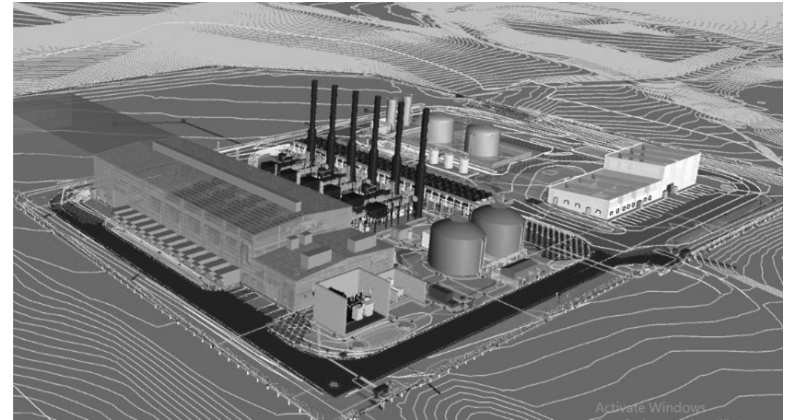
\* Emissions reduction target for Colorado Electric from a 2005 baseline

\*\* No significant impact expected from OBBBA; timing of projects are subject to final contract negotiations

# Serving South Dakota Electric Resource Needs

## Adding 99 MW of Dispatchable Natural Gas Generation in 2026 (Lange II)

- ✓ **Q1 2025** – Requested CPCN from Wyoming Public Service Commission
- ✓ **Q2 2025** – Obtained approval for CPCN from Wyoming Public Service Commission
- **Q3 2025** – Commence construction
- **2H 2026\*** – Place new resource in service; timely recovery through base rates



*Pictured: rendering of Lange II generation project, including six reciprocating internal combustion engines and supporting facilities to be located in Rapid City, South Dakota*

Note: The South Dakota Electric system serves customers in western South Dakota, eastern Wyoming and southeastern Montana

\* Estimated \$280-million investment is included in capital investment forecast

# Regulatory Progress

- Received approval of rate review, rider renewal and insurance tracker requests for Kansas Gas
- Advancing rate review and rider renewal requests for Nebraska Gas
- Preparing to file rate review request for Arkansas Gas during Q4 2025

Jurisdiction	Filing Date	Annual Revenue Increase	ROE	Debt / Equity	New Rates	Comments / Status
Kansas Gas Docket 25-BHCG-298-RTS	Feb. 3, 2025	\$10.8 million*	n/a*	n/a*	Aug. 1, 2025*	Unanimous black box settlement approved, providing \$10.8 million in new annual revenues with new rates effective Aug. 1, 2025; also allows filing of abbreviated case in Q1 2026 for capital through Dec. 31, 2025
Nebraska Gas Application NG-124	May 1, 2025	\$34.9 million**	10.5%**	49.5% / 50.5%**	Q1 2026**	Requesting recovery of \$453 million of investments and inflationary impacts and renewal of system safety and integrity rider; interim rates will be effective Aug. 1, 2025
Arkansas Gas	Q4 2025	<i>TBD</i>	<i>TBD</i>	<i>TBD</i>	2H 2026	Preparing to request rate review in Q4 2025

\* Black box settlement agreement approved on July 24, 2025

\*\* As requested in filing; excludes ongoing rider recovery requested to be included in base rates



# Mitigating Wildfire Risk



Industry-leading reliability  
reduces potential for ignition events



Decades of experience in proactive prevention;  
established new Emergency PSPS program



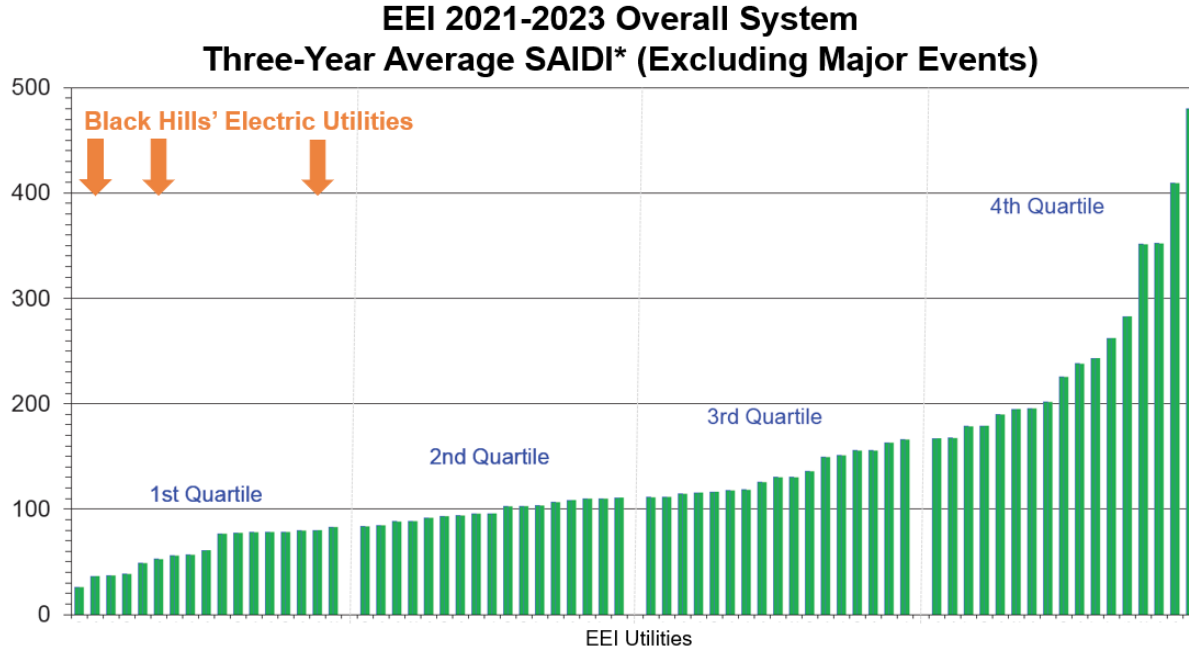
Low population density  
limits total potential impact



Progress on liability legislation  
and other mitigation opportunities

# Industry-leading Reliability Reduces Wildfire Risk

Systems engineered for high winds and weather conditions



- Low vegetation-caused outage rate of ~3.5% over last 5 years compared to ~20% industry average\*\*
- Wildlife retrofits to reduce frequency of interactions with lines

\* System Average Interruption Frequency Index (SAIDI) is a measure of reliability calculated as total system interruption duration (in minutes) divided by total number of customers served

\*\* Industry average from 2019 Utility Vegetation Management (UVM) survey

# Strong Confidence in Long-term Growth Outlook

**4% to 6%**

Long-term EPS growth target\*  
In upper half of range starting in 2026  
55%-65% dividend payout target

**\$4.7** billion

Capital investment 2025-2029 with  
incremental upside opportunities

- Integrated pure-play utility profile
- Diversified mix of electric and gas businesses
- Stable and growing service territories

**10%+**

Growing data center EPS contribution to  
more than 10% beginning in 2028

- Constructive regulatory jurisdictions
- Solid financial position and liquidity
- Robust capital plan with timely recovery

\* Average compounded annual growth rate off 2023 base of \$3.75 per share

# Questions



# Appendix



# Ready Wyoming Project on Track for Year-end

- ✓ All regulatory approvals received and 100% of land rights-of-way procured
- ✓ First phase completed in late 2024 (~\$40 million of ~\$350 million project; recovery through Wyoming transmission rider)
- ✓ On track for project completion by year-end 2025

## Cheyenne Area Infrastructure

- ✓ 15 of 27 miles in service (115kV line)
- ✓ 2 of 3 line segments
- ✓ 3 of 4 substations in service

## Northwest Line from Cheyenne

- ~150-mile 230-kV line
- 1 substation
- Interconnects with South Dakota Electric system on western end

## Northeast Line from Cheyenne

- ~85-mile 230-kV line
- ✓ 1 substation
- Interconnects with South Dakota Electric system on eastern end



*Pictured: Bison Substation and Ready Wyoming transmission lines*

# Capital Structure

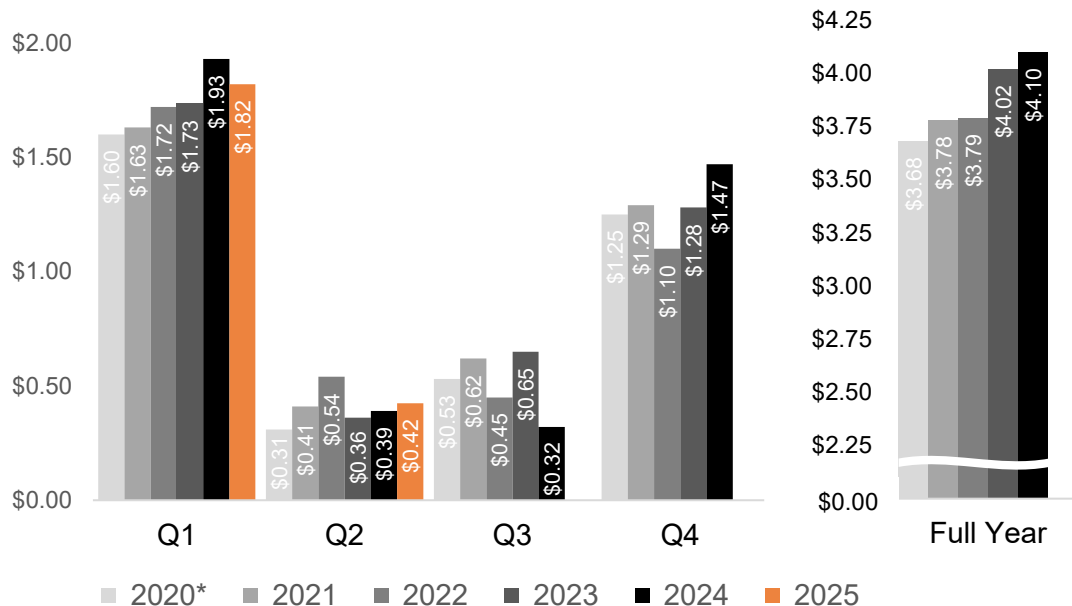
(\$ in millions)

	Jun-22	Sep-22	Dec-22	Mar-23	Jun-23	Sep-23	Dec-23	Mar-24	Jun-24	Sep-24	Dec-24	Mar-25	Jun-25
Capitalization													
Short-term Debt	335	501	1,061	525	525	1,125	600	600	600	18	134	360	424
Long-term Debt	4,130	4,131	3,607	3,954	3,956	3,800	3,801	3,803	4,247	4,249	4,250	3,952	3,952
<b>Total Debt</b>	<b>4,465</b>	<b>4,632</b>	<b>4,668</b>	<b>4,479</b>	<b>4,481</b>	<b>4,925</b>	<b>4,401</b>	<b>4,403</b>	<b>4,847</b>	<b>4,266</b>	<b>4,384</b>	<b>4,311</b>	<b>4,376</b>
Equity*	2,885	2,887	2,995	3,098	3,110	3,167	3,215	3,334	3,357	3,447	3,501	3,635	3,636
<b>Total Capitalization</b>	<b>7,350</b>	<b>7,519</b>	<b>7,663</b>	<b>7,577</b>	<b>7,591</b>	<b>8,092</b>	<b>7,617</b>	<b>7,737</b>	<b>8,204</b>	<b>7,713</b>	<b>7,886</b>	<b>7,947</b>	<b>8,012</b>
Net Debt to Net Capitalization													
Debt	4,465	4,632	4,668	4,479	4,481	4,925	4,401	4,403	4,847	4,266	4,384	4,311	4,376
Cash and Cash Equivalents	(10)	(12)	(21)	(39)	(153)	(594)	(87)	(123)	(625)	(13)	(16)	(7)	(8)
<b>Net Debt **</b>	<b>4,455</b>	<b>4,621</b>	<b>4,647</b>	<b>4,440</b>	<b>4,328</b>	<b>4,330</b>	<b>4,315</b>	<b>4,280</b>	<b>4,222</b>	<b>4,254</b>	<b>4,368</b>	<b>4,305</b>	<b>4,368</b>
<b>Net Capitalization</b>	<b>7,340</b>	<b>7,507</b>	<b>7,641</b>	<b>7,538</b>	<b>7,438</b>	<b>7,498</b>	<b>7,530</b>	<b>7,614</b>	<b>7,580</b>	<b>7,700</b>	<b>7,869</b>	<b>7,940</b>	<b>8,004</b>
Debt to Capitalization	60.7%	61.6%	60.9%	59.1%	59.0%	60.9%	57.8%	56.9%	59.1%	55.3%	55.6%	54.3%	54.6%
Net Debt to Capitalization*	60.7%	61.5%	60.8%	58.9%	58.2%	57.8%	57.3%	56.2%	55.7%	55.2%	55.5%	54.2%	54.6%
Long-term Debt to Total Debt	92.5%	89.2%	77.3%	88.3%	88.3%	77.2%	86.4%	86.4%	87.6%	99.6%	96.9%	91.7%	90.3%

\* Excludes noncontrolling interest

\*\* Net debt is a non-GAAP measure which includes total debt net of cash and cash equivalents

# EPS, as Adjusted Normalized for Weather and Mark-to-Market\*



EPS, as adjusted\*

	Q1	Q2	Q3	Q4	FY / YTD
2020*	\$1.59	\$0.33	\$0.58	\$1.23	\$3.73
2021	\$1.54	\$0.40	\$0.70	\$1.11	\$3.74
2022	\$1.82	\$0.52	\$0.54	\$1.11	\$3.97
2023	\$1.73	\$0.35	\$0.67	\$1.17	\$3.91
2024	\$1.87	\$0.33	\$0.35	\$1.37	\$3.91
2025	\$1.87	\$0.38			\$2.24

Weather impact versus normal

	Q1	Q2	Q3	Q4	FY / YTD
2020*	(\$0.04)	\$0.02	\$0.05	(\$0.01)	\$0.03
2021	\$0.07	\$0.01	\$0.00	(\$0.16)	(\$0.07)
2022	\$0.06	\$0.01	\$0.07	\$0.05	\$0.19
2023	\$0.03	(\$0.02)	\$0.02	(\$0.09)	(\$0.06)
2024	(\$0.07)	(\$0.06)	\$0.03	(\$0.10)	(\$0.20)
2025	\$0.04	(\$0.04)			\$0.00

Mark-to-Market energy contract impact

	Q1	Q2	Q3	Q4	FY / YTD
2020*	\$0.03	\$0.00	\$0.00	(\$0.01)	\$0.02
2021	(\$0.01)	(\$0.02)	\$0.08	(\$0.02)	\$0.03
2022	\$0.04	(\$0.03)	\$0.02	(\$0.04)	(\$0.01)
2023	(\$0.04)	\$0.01	\$0.00	(\$0.02)	(\$0.05)
2024	\$0.01	\$0.00	\$0.00	\$0.00	\$0.01
2025	\$0.01	(\$0.01)			\$0.01

Weather and MTM normalized EPS, as adjusted\*

	Q1	Q2	Q3	Q4	FY / YTD
2020*	\$1.60	\$0.31	\$0.53	\$1.25	\$3.68
2021	\$1.63	\$0.41	\$0.62	\$1.29	\$3.78
2022	\$1.72	\$0.54	\$0.45	\$1.10	\$3.79
2023	\$1.73	\$0.36	\$0.65	\$1.28	\$4.02
2024	\$1.93	\$0.39	\$0.32	\$1.47	\$4.10
2025	\$1.82	\$0.42			\$2.23

- Q1 and Q4 seasonality driven by peak heating demand at gas utilities
- Q2 and Q3 driven by peak cooling demand, off-system energy sales opportunities and agricultural irrigation for gas utilities

\* Earnings per share, as adjusted is a non-GAAP measure and is reconciled to GAAP in the appendix; normalized total excludes weather impact versus normal and mark-to-market impacts on energy contracts

Note: differences in totals due to rounding and timing of dilution driven by weighted average number of shares outstanding

# 2025 Earnings Guidance Assumptions

Black Hills reaffirmed its guidance for 2025 EPS available for common stock to be in the range of \$4.00 to \$4.20, based on the following assumptions issued on Feb. 5, 2025:

- Normal weather conditions within our utility service territories;
- Constructive and timely outcomes of utility regulatory dockets;
- Excludes mark-to-market adjustments;
- No unplanned outages at our generation facilities;
- Compounded annual growth rate of approximately 3.5% for operations and maintenance expense (excluding depreciation and amortization and taxes other than income taxes) off 2023 of \$552 million;
- Equity issuance between \$215 million and \$235 million; and
- An effective tax rate of approximately 13% for the full year.

# Non-GAAP Financial Measures

## Net Income Available for Common Stock, as adjusted

We have provided non-GAAP earnings data reflecting adjustments for special items as specified in the GAAP to non-GAAP reconciliation table in this presentation. Net income available for common stock, as adjusted, is defined as GAAP Net income available for common stock, adjusted for expenses, gains and losses that the Company believes do not reflect the Company's core operating performance. The Company believes that this non-GAAP financial measure is useful to investors because the items excluded are not indicative of the Company's continuing operating results. The Company's management uses this non-GAAP financial measure as an indicator for evaluating current periods and planning and forecasting future periods.

## Earnings per share, as adjusted

We have provided non-GAAP earnings data reflecting adjustments for special items as specified in the GAAP to non-GAAP reconciliation table in this presentation. Earnings per share, as adjusted, is defined as GAAP Earnings per share, diluted, adjusted for expenses, gains and losses that the Company believes do not reflect the Company's core operating performance. The Company believes that this non-GAAP financial measure is useful to investors because the items excluded are not indicative of the Company's continuing operating results. The Company's management uses this non-GAAP financial measure as an indicator for evaluating current periods and planning and forecasting future periods.

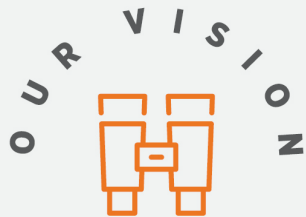
## Limitations on the Use of Non-GAAP Measures

Non-GAAP measures have limitations as analytical tools and should not be considered in isolation or as a substitute for analysis of our results as reported under GAAP. Our presentation of these non-GAAP financial measures should not be construed as an inference that our future results will not be affected by unusual, non-routine, or non-recurring items. The Company is not able to provide a forward-looking quantitative GAAP to Non-GAAP reconciliation for non-GAAP measures because the Company does not know the unplanned or unique events that may occur later during the year.

Non-GAAP measures should be used in addition to and in conjunction with results presented in accordance with GAAP. Non-GAAP measures should not be considered as an alternative to net income, operating income or any other operating performance measure prescribed by GAAP, nor should these measures be relied upon to the exclusion of GAAP financial measures. Our non-GAAP measures reflect an additional way of viewing our operations that we believe, when viewed with our GAAP results and the reconciliation to the corresponding GAAP financial measures, provide a more complete understanding of factors and trends affecting our business than could be obtained absent this disclosure. Management strongly encourages investors to review our financial information in its entirety and not rely on a single financial measure.

# Non-GAAP Financial Measures

	Earnings, as adjusted (in millions)						Earnings Per Share, as adjusted					
	2020	2021	2022	2023	2024	2025 YTD	2020	2021	2022	2023	2024	2025 YTD
<b>Net income available for common stock (GAAP)</b>	\$227.6	\$236.7	\$258.4	\$262.2	\$273.1	\$161.7	\$3.65	\$3.74	\$3.97	\$3.91	\$ 3.91	\$ 2.24
<u>Adjustments, after tax</u>												
Impairment of investment	5.3	-	-	-	-	-	0.08	-	-	-	-	-
Total Non-GAAP adjustments	5.3	-	-	-	-	-	0.08	-	-	-	-	-
<b>Net income available for common stock, as adjusted (Non-GAAP)</b>	\$232.9	\$236.7	\$258.4	\$262.2	\$273.1	\$161.7	\$3.73	\$3.74	\$3.97	\$3.91	\$ 3.91	\$ 2.24

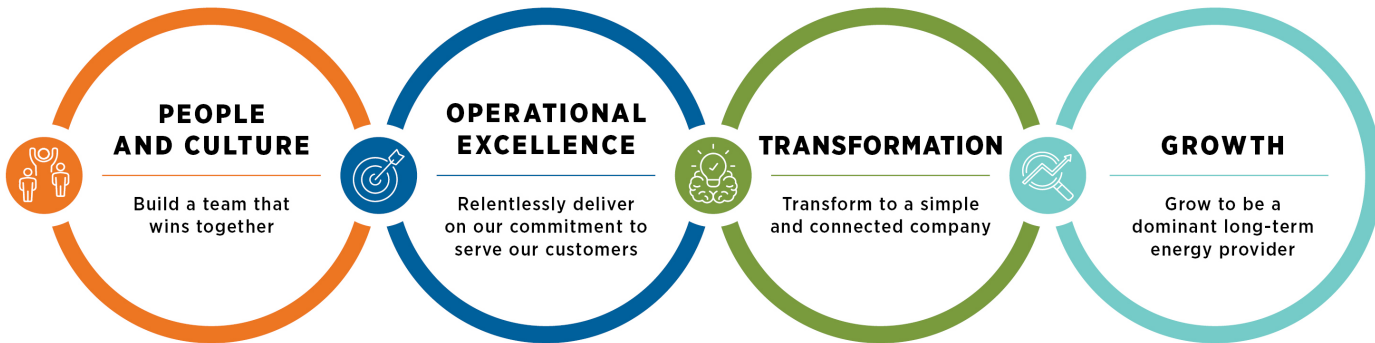


To be the Energy Partner of Choice



Improving Life with Energy

### STRATEGIC PRIORITIES



Agility



Communication



Creating Value



Customer Service



Integrity



Leadership



Partnership



Respect



Safety



**BH**  
Black Hills Corporation  
Ready