# ANEW HORIZON

2018 AGA Financial Forum

May 20-22, 2018

**BKH 2018** 



## **Investor Relations Information**

# COMPANY INFORMATION

### **Black Hills Corporation**

P.O. Box 1400 Rapid City, SD 57709-1400 NYSE Ticker: **BKH** www.blackhillscorp.com

### **Company Contacts**

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### FORWARD LOOKING STATEMENTS

This presentation includes "forward-looking statements" as defined by the Securities and Exchange Commission. We make these forward-looking statements in reliance on the safe harbor protections provided under the Private Securities Litigation Reform Act of 1995. All statements, other than statements of historical facts, included in this presentation that address activities, events or developments that we expect, believe or anticipate will or may occur in the future are forward-looking statements. This includes, without limitations, our 2018 earnings guidance. These forward-looking statements are based on assumptions which we believe are reasonable based on current expectations and projections about future events and industry conditions and trends affecting our business. However, whether actual results and developments will conform to our expectations and predictions is subject to a number of risks and uncertainties that, among other things, could cause actual results to differ materially from those contained in the forward-looking statements, including without limitation, the risk factors described in Item 1A of Part I of our 2017 Annual Report on Form 10-K and other reports that we file with the SEC from time to time, and the following:

- The accuracy of our assumptions on which our earnings guidance is based;
- The impact of Tax Cuts and Jobs Act on customers, rate base, valuation of deferred tax assets and liabilities, interest expense and cash flow;
- Our ability to obtain adequate cost recovery for our utility operations through regulatory proceedings and favorable rulings in periodic applications to recover costs for capital additions, plant retirements and decommissioning, fuel, transmission, purchased power and other operating costs, and the timing in which new rates would go into effect and the results of regulatory proceedings regarding the effects of the TCJA;
- Our ability to complete our capital program in a cost-effective and timely manner;
- The impact of future governmental regulation; and
- Other factors discussed from time to time in our filings with the SEC.

New factors that could cause actual results to differ materially from those described in forward-looking statements emerge from time-to-time, and it is not possible for us to predict all such factors, or the extent to which any such factor or combination of factors may cause actual results to differ from those contained in any forward-looking statement. We assume no obligation to update publicly any such forward-looking statements, whether as a result of new information, future events or otherwise.

# **Compelling Utility Investment**

# Pure-play utility focused on long-term total shareholder returns

### **Forward Focused Strategy**

- Deliver strong long-term total shareholder returns
  - Achieve long-term earnings growth driven by capital investments for customers across expansive electric and natural gas systems
  - Continue 48-year track record of dividend increases\* flexibility to declare larger dividend increases during periods of slow EPS growth
- Currently transitioning earnings and growth drivers
  - Near-term (2018-2019) slower EPS growth; focus on acquisition integration and efficiency savings; commence rate review filings
  - Long-term (2020+) higher EPS growth; focus on strong customer investment program with regular rate review filings
- Strong investment grade credit ratings metrics to further improve following late 2018 equity unit conversion

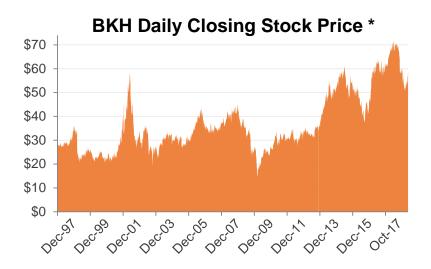
<sup>\* \$1.90</sup> annual equivalent rate for 2018 represents 48 consecutive annual dividend increases

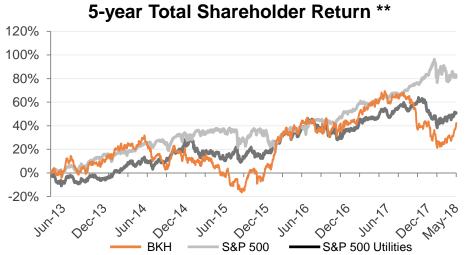
**Company Overview** 



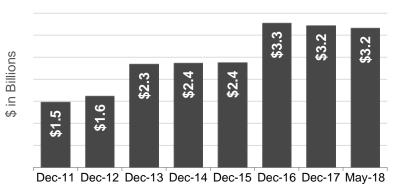
# Delivering Long-term Value for Shareholders

Focused on strong long-term total shareholder return



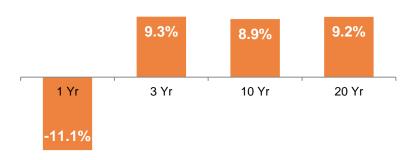


### **Market Capitalization**



### **Annualized Total Return\*\***

Source: S&P Global Market Intelligence

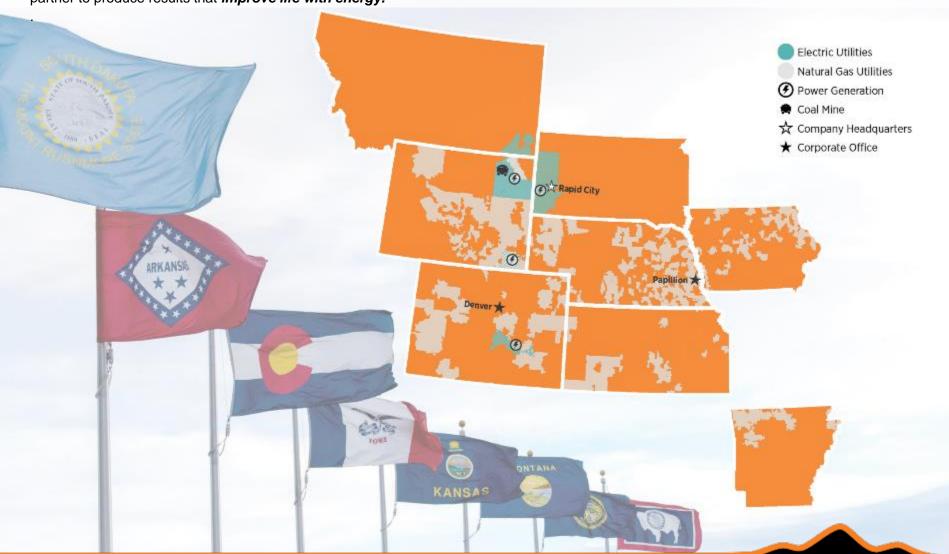


<sup>\*</sup> Closing prices adjusted for dividends and stock splits \*\* Average annualized total returns calculated from listed return period ending May 4, 2018

Notes: Annualized total returns calculated on <a href="www.buyupside.com">www.buyupside.com</a> using stock return calculator. Total stock return considers dividends paid and stock splits. Black Hills Corp. does not guarantee the accuracy of these calculations, does not suggest our stock price will perform in the future comparable to the past, and does not provide this information as investment advice.

# **Black Hills Corporation Overview**

Black Hills Corporation is a customer focused, growth-oriented utility company with a tradition of exemplary service and a vision to be the energy partner of choice. Based in Rapid City, South Dakota, the company serves over 1.25 million electric and natural gas utility customers in more than 800 communities in Arkansas, Colorado, Iowa, Kansas, Montana, Nebraska, South Dakota and Wyoming. Employees partner to produce results that *improve life with energy*.



# 2018 First Quarter Highlights

### **Utilities**

- On April 25, Colorado Electric received approval from the Colorado Public Utilities Commission to contract with Black Hills Electric Generation to purchase 60 megawatts of wind energy through a 25-year power purchase agreement
  - Enables Colorado Electric to comply with Colorado's Renewable Energy Standard
- On April 16, Rocky Mountain Natural Gas, an intrastate gas pipeline, received a recommended decision from Colorado administrative law judge approving a settlement agreement for its rate review filed Oct. 3, 2017
  - Includes \$1.1 million increase in annual revenue and extension of safety, system and integrity rider to recover investments made from 2018 through 2021
  - Authorized return on equity of 9.9 percent and capital structure of 46.6 percent equity and 53.4 percent debt
  - New rates expected to be effective June 1, 2018, pending final approval from Colorado commission

# 2018 First Quarter Highlights

### **Utilities** continued

- In the first quarter, South Dakota Electric commenced construction of \$70 million, 175-mile, 230 kV transmission line from Rapid City, South Dakota, to Stegall, Nebraska
  - Project to be constructed in two segments; first segment to be placed in service in late 2018 and final segment by end of 2019
- In the first quarter, Black Hills' continued efforts to simplify its utility organization by restructuring several legal entities acquired in the 2016 SourceGas acquisition
  - Resulted in \$49 million tax benefit associated with goodwill that is amortizable for tax purposes

### **Power Generation**

- On April 25, Black Hills Electric Generation was selected to provide 60 megawatts of renewable energy from a new wind project to Colorado Electric through a 25-year power purchase agreement
  - \$71 million Busch Ranch II wind project is expected to be constructed and in service by the end of 2019

# 2018 First Quarter Highlights

### **Corporate Activities**

- On April 23, board of directors declared quarterly dividend of \$0.475 per share, equivalent to an annual dividend rate of \$1.90 per share, payable June 1
- On March 8, S&P Global Ratings affirmed its corporate credit rating of Black Hills Corp. at BBB, revising its outlook to positive from stable

### **Discontinued Operations – Oil and Gas**

- As of May 3, company had executed agreements to sell or closed on sales transactions for approximately 96 percent of its oil and gas properties
  - Remaining assets expected to be sold by mid-year 2018

# **Strategic Overview**



# **Strategic Objectives**

Utility-centered energy company well positioned to build upon a track record of successful utility growth

# PROFITABLE GROWTH

Achieve consistent growth that creates value.

**EARNINGS:** Lead industry peers in earnings growth

**DIVIDEND**: Increase annual dividend, extending industry-leading dividend history

CREDIT RATING: Maintain solid investment-grade senior unsecured credit rating

ASSET DEVELOPMENT: Grow our core utility businesses through disciplined investments that meet customer needs, exceed our established hurdle rates and are accretive to earnings

### VALUED SERVICE

Deliver reliable, highly valued products and services.

CUSTOMER: Provide quality products and services at a cost that effectively meet or exceed customer expectations with increased use of technology; effectively market these products and services to customers; and, share information to create understanding of energy-related issues

**COMMUNITIES:** Be a partner in growing the economies of the communities we serve

### BETTER EVERY DAY

Continuously improve to achieve industry leading results.

### **OPERATIONAL PERFORMANCE:**

Achieve top-tier operational performance in a culture of continuous improvement

erficiency: Continuously engage employees to identify and pursue efficiencies, and to simplify or eliminate unnecessary processes. Sustain annual improvements to metrics comparing costs as a percent of gross margin

**EFFECTIVENESS:** Identify the right projects and tools that allow employees to work effectively every day

MEASUREMENT: Benchmark our costs and processes with meaningful metrics to assist with real-time business management assessment of results and accountability

# GREAT WORKPLACE

Promote a workplace that inspires individual growth and pride in what we do.

ENGAGEMENT: Achieve status as one of the "100 Great Places to Work" as measured by the Great Places to Work Institute

**DIVERSITY:** Increase workforce diversity to achieve improved performance and the innovations that come from inclusiveness

### **EMPLOYEE DEVELOPMENT:**

Establish robust development options enabling increased performance while preparing employees for additional career opportunities

TEAM WORK: Maintain top quartile results within a professional, and productive work environment

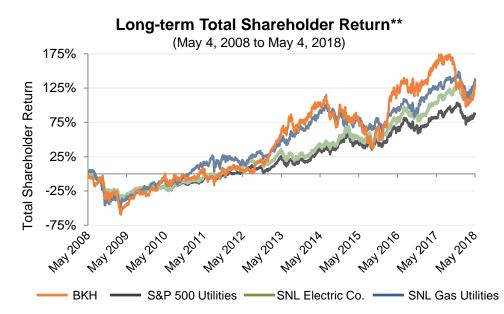
**SAFETY:** Strive to be the safest energy company in the U.S. by emphasizing our culture to work and live safely every day

# **Strategy Execution**

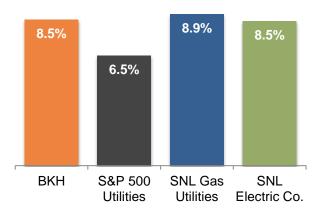


### Target strong long-term total shareholder returns

- Earnings Growth achieve long-term EPS growth rate above utility industry average
- Dividend Payout Ratio target 50 to 60 percent
  - Retain flexibility to increase dividend during periods of slower EPS growth
- Dividend Increase continue track record of 48 consecutive annual increases\*



## Annualized Total Shareholder Return\*\* (May 4, 2008 to May 4, 2018)



<sup>\* 48</sup>th consecutive annual dividend increase based upon 2018 equivalent annual rate as compared to 2017 actual annual dividend

Source: S&P Market Intelligence as of May 4, 2018; annualized return is 10-year compound annual growth rate since May 4, 2008

# **Strategy Transitional Period**

Transitioning earnings drivers



**Near-term** (2018-2019)

Long-term (2020+)

### Invest in safety, reliability and growth for customers and communities

- Slower earnings growth expectations
- Integration savings
- Focused capital investment to reduce regulatory lag
- Entering test years in preparation for rate review filings or commencing such filings in certain jurisdictions

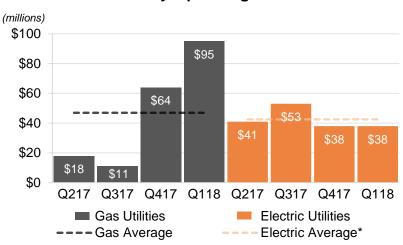
- Higher earnings growth expectations
- Strong capital investments to meet customer needs
- Continued focus on standardization and efficiency improvements
- Regular rate review filings

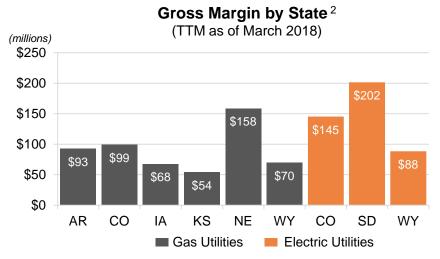
# **Strength in Diversity**

### Reduces business risk and drives more predictable earnings

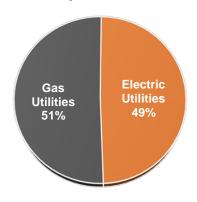


### **Utility Operating Income**

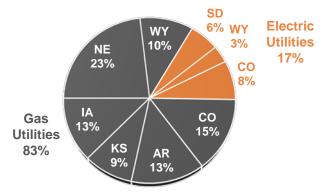




### Utility Rate Base<sup>1</sup>



### Percent of Customers by State<sup>2</sup>



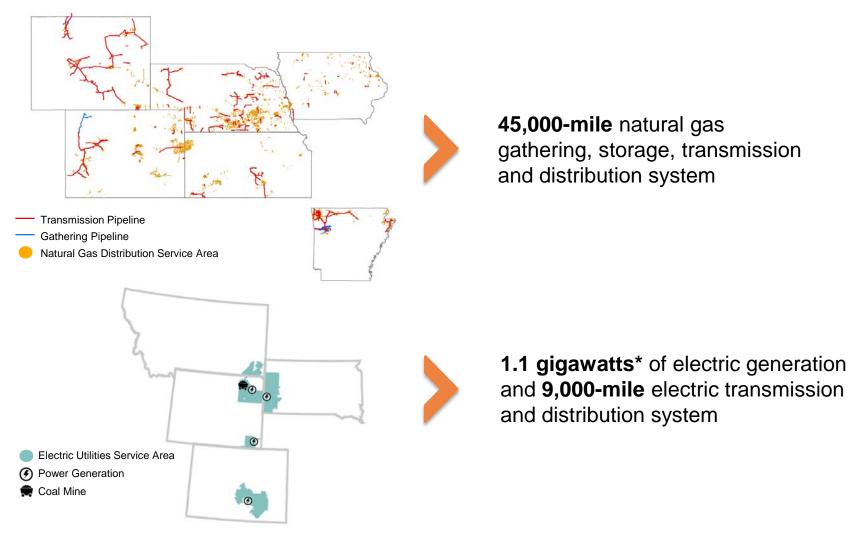
<sup>\*</sup> Non-GAAP measure, reconciled to GAAP in Appendix

<sup>&</sup>lt;sup>1</sup> Estimated utility rate base as of Dec. 31, 2017; see appendix for more detail

Montana data included in South Dakota totals

# **Strategic Execution Delivers Opportunities**

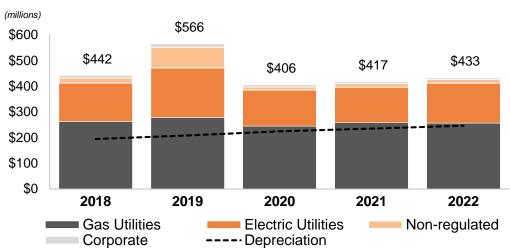
Acquisitions created larger transmission and distribution systems



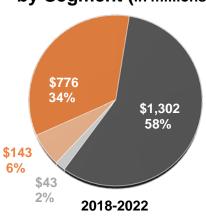
<sup>\*</sup> Excludes 49.9 percent ownership in Colorado IPP owned by a third party Note: Information from 2017 Form 10-K

# **Utility Capital Investment Drives Growth**

### **Total Forecasted Capital Investment By Segment\***



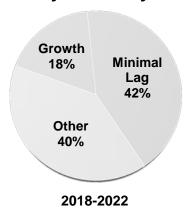
# Total 5-year Forecast by Segment (in millions)



### **Utility Forecasted Capital Investment By Type**



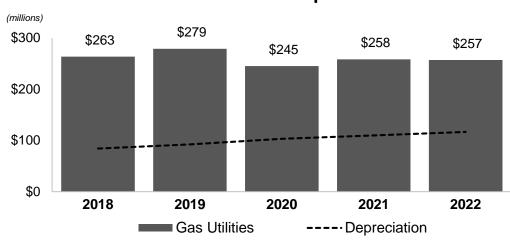
# Utility 5-year Forecast by Recovery



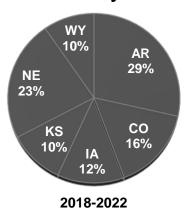
<sup>\*</sup>Excludes discontinued operations; see appendix for detail Integrity Capital – capital expenditures related to safety and reliability investment Growth Capital – generates immediate revenue on customer connections

# Gas Utilities Investing in Safety and Reliability

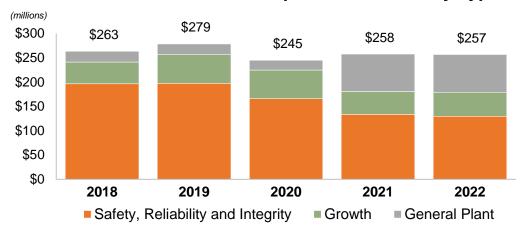




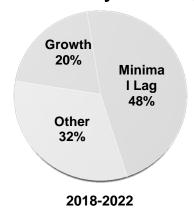
# Gas Utilities 5-Year Capital Investment by State



**Gas Utilities Forecasted Capital Investment By Type** 



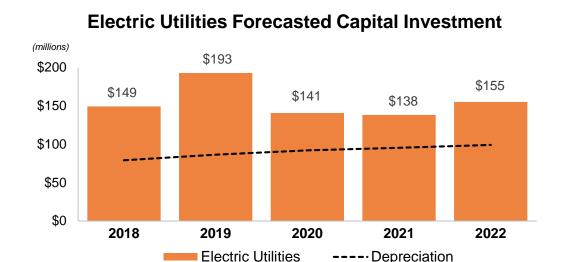
Gas Utilities 5-Year Capital Investment by Recovery



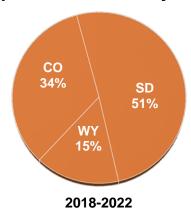
Integrity Capital – capital expenditures related to safety and reliability investment Growth Capital – generates immediate revenue on customer connections

Note: See Appendix for detail

# **Electric Utilities Enhancing Reliability**



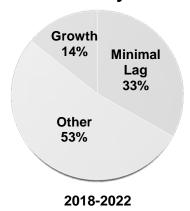
# Electric Utilities 5-year Capital Investment By State



### **Electric Utilities Forecasted Capital Investment By Type**



# Electric Utilities 5-year Capital Investment by Recovery



Integrity Capital – capital expenditures related to safety and reliability investment Growth Capital – generates immediate revenue on customer connections

Note: See Appendix for detail

# **Regulatory Update**



### **Active Rate Reviews Advancing**

		Rate Review	w Reques		
Jurisdiction	Date Filed	Annual Revenue	ROE	Equity / Debt	Status
Arkansas Gas	12-15-17	\$30M	10.2%	54.7% / 45.3%	Discovery phase Seeking new rates in Q4 2018
Wyoming Gas (NW WY)	11-17-17	\$1.2M <sup>1</sup>	10.2%	54.0% / 46.0%	Discovery phase Seeking new rates in Q3 2018
Rocky Mountain Natural Gas (RMNG)	10-3-17	\$1.3M <sup>1,2</sup>	9.9%	46.6% / 53.4%	Settlement recommended for approval by ALJ –Seeking new rates in Q2 2018
Colorado Electric 2016 Rate Review – Court Appeal	7-10-17				Court rejected most of COE's appeal except for certain expenses

### **Passing Tax Reform Benefits To Customers**

State	Status	Start Date	Annual Benefit to customers
Iowa	Complete	July 2018	\$2.2M
Kansas	Complete	April 2018	\$1.9M
Arkansas, Colorado, Montana, Nebraska, South Dakota, Wyoming	In process		

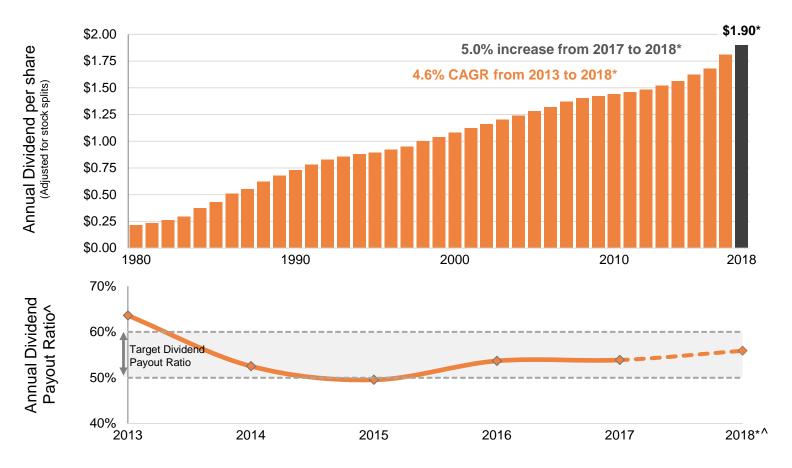
<sup>&</sup>lt;sup>1</sup> Includes impacts of tax reform

Recommended settlement includes \$0.1 million through base rate recovery and \$1.2 million through a system, safety and integrity rider

# **Strong Dividend Growth Track Record**

Dividend Increased for 48 Consecutive Years





- \* Board of directors on April 23 approved a quarterly dividend of \$0.475 per share, equivalent to an annual rate of \$1.90 per share; increase from 2017 to 2018 compares the 2018 annual equivalent rate to the total dividends paid for 2017
- ^ Annual dividend payout ratio is calculated by dividing annual dividend per share by earnings from continuing operations, as adjusted, per share, a non-GAAP measure; reconciled to GAAP in the appendix; 2018 is based on midpoint of earnings guidance range of \$3.30 to \$3.50 per share

# **Operational Excellence**

Delivering safe and reliable service to our customers

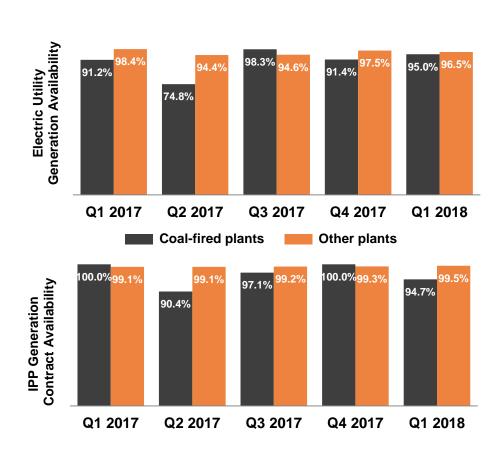


### **Enhanced Safety Performance**

# Total Case Incident Rate 4.6 IMPROVEMENT SINCE 2010 2.1 1.6 1.7 1.9 1.2 1.7 1.3 0.9 2010 2011 2012 2013 2014 2015 2016 2017 2018 — Industry average

2018 data is YTD through March 31 (Black Hills and Legacy SourceGas combined). TCIR is defined as the average number of work-related injuries incurred by 100 workers during a one-year period.

### **Strong Electric Generation Availability**



# Now online!



# **Financial Update**



# **Earnings Per Share Analysis**

Net income from continuing	operations
available for common stock (	(GAAP)

### Adjustments (after tax)

Acquisition costs

Tax reform and other tax items

Legal restructuring - income tax benefit

Rounding

Total adjustments

Net income from continuing operations available for common stock, as adjusted (Non-GAAP)\*

Q1 2017		Q2	Q2 2017		Q3 2017		1 2017	Q1 2018	
\$	1.42	\$	0.41	\$	0.52	\$	1.17	\$	2.50
	0.02		0.01		0.01		0.02		_
							(0.21)		0.04
	_						_		(0.91)
					(0.01)				_
	0.02		0.01				(0.19)		(0.87)
\$	1.44	\$	0.42	\$	0.52	\$	0.98	\$	1.63

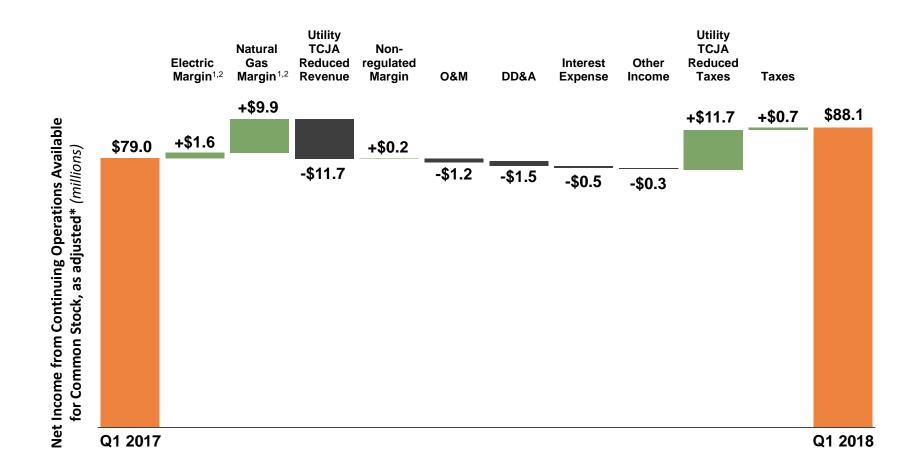
Trailing Twelve Months - Net income from continuing operations available for common stock, as adjusted (Non-GAAP)\*

\$ 3.40

\$ 3.55

<sup>\*</sup> Non-GAAP measures; reconciled to GAAP in Appendix

# 2018 First Quarter Financial Drivers



- \* Non-GAAP measure; reconciled to GAAP in Appendix
- <sup>1</sup> Excludes reduced revenue from Tax Cuts and Jobs Act (TCJA)
- <sup>2</sup> Utility margin impact of \$8.3 million (\$1.3 million electric and \$7.0 million natural gas) related to positive weather impacts; net of income taxes

Note: minor difference in total due to rounding

# **Income Statement**

	Q1	2017	Q1 2018	
Revenue	\$	547.5	\$	575.4
Gross margin		327.8		327.8
Operating expenses		(129.5)		(131.0)
DD&A		(46.7)		(48.6)
Subtotal		151.6		148.2
Acquisition costs		(1.4)		-
Operating income		150.2		148.2
Interest expense		(34.4)		(35.0)
Other income		0.3		(0.1)
Income before taxes		116.1		113.1
Income taxes		(34.4)		25.8
Income from continuing operations	\$	81.7	\$	138.9
Loss from discontinued operations, net of tax		(1.6)		(2.3)
Net income before non-controlling interest	\$	80.1	\$	136.6
Non-controlling interest		(3.6)		(3.6)
Net Income available to common stock	\$	76.5	\$	133.0
Income from continuing operations available for common stock	\$	78.1	\$	135.3
Non-GAAP adjustments		0.9		(47.2)
Income from continuing operations, as adjusted (Non-GAAP)	\$	79.0	\$	88.1
EPS - Net income available for common stock	\$	1.39	\$	2.46
EPS - Income from Cont. Ops avail. for common stock, as adjusted *	\$	1.44	\$	1.63
Diluted shares outstanding (in thousands)		54.9		54.1
EBITDA, as adjusted*	\$	198.6	\$	196.8

<sup>\*</sup> Non-GAAP measures; defined and/or reconciled to GAAP in Appendix and on slide 24

# **Capital Structure**

(in millions, except for ratios)

### Capitalization

Short-term Debt Long-term Debt Total Debt

Equity\*

**Total Capitalization** 

### **Net Debt to Net Capitalization**

Debt

Cash and Cash Equivalents

Net Debt

**Net Capitalization** 

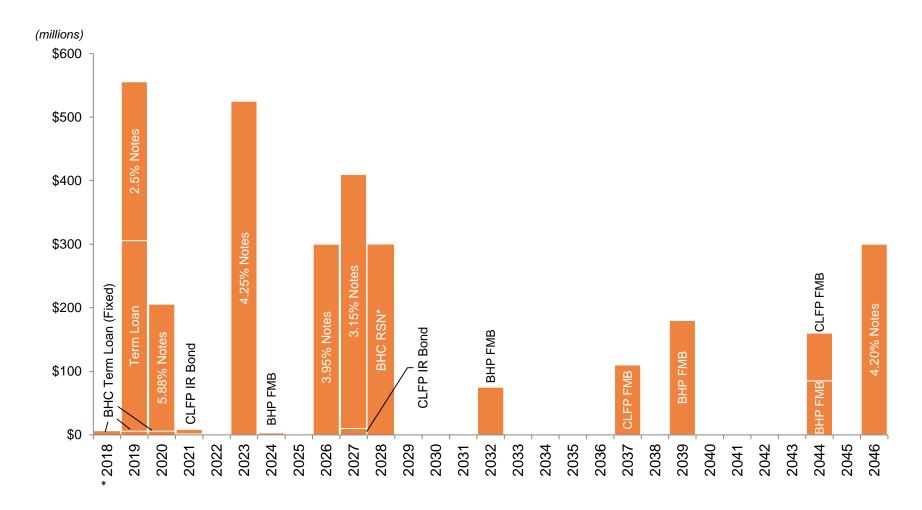
Debt to Capitalization
Net Debt to Capitalization (Net of Cash)
Long-term Debt to Total Debt

	lar. 31, Jun. 30, 2017 2017		Sep. 30, 2017		Dec. 31, 2017		Mar. 31, 2018		
\$	57 3,211	\$	114 3,160	\$	231 3,110	\$	217 3,109	\$	420 2,859
	3,267 1,674		1,676		1,683		1,709		3,279 1,819
\$	4,942	\$	4,950	\$	5,024	\$	5,035	\$	5,098
\$	3,267 (11) 3,256	\$ 	3,274 (12) 3,262	\$ 	3,341 (14) 3,327	\$	3,326 (15) 3,311	\$	3,279 (31) 3,248
\$	4,930	\$	4,939	\$	5,010	\$	5,020	\$	5,067
66.0% 66		6.1% 6.1% 6.5%	66.5% 66.4% 93.1%		66.1% 66.0% 93.5%		64.3% 64.1% 87.2%		

<sup>\*</sup> Excludes noncontrolling interest

# **Long-Term Debt Maturities**

Total of \$3.1 billion



<sup>\*</sup> In 2018, the remarketable subordinated notes assumed due in 2028 will reset to the prevailing market interest rate and Black Hills will receive approximately \$300 million from the Equity Unit Holders' mandatory purchase of common stock; we plan to use proceeds from conversion to pay down debt

# **Credit Rating**

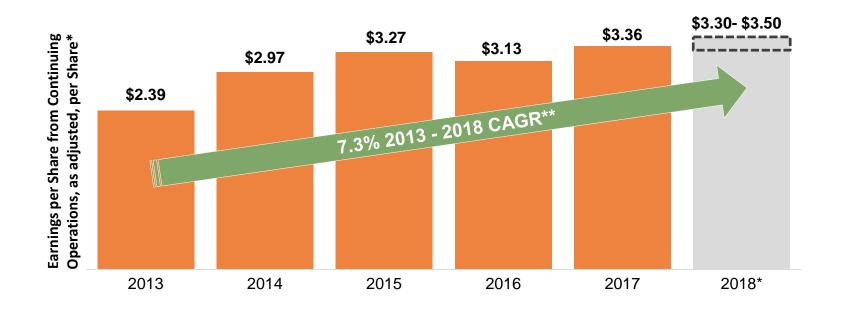
Committed to maintaining strong investment-grade credit ratings

- S&P Global Ratings on March 8, 2018, affirmed its corporate credit rating of Black Hills Corp. at BBB and upgraded the outlook to positive
- Moody's Investors Service on Dec. 12, 2017, affirmed its corporate credit rating of Black Hills Corp. at Baa2 with a stable outlook
- Fitch Ratings on Oct. 4, 2017, affirmed its corporate credit rating of Black Hills
   Corp. at BBB+ with a stable outlook

Black Hills Corporation	S&P	Moody's	Fitch
Corporate Credit Rating	BBB	Baa2	BBB+
Senior Unsecured	BBB	Baa2	BBB+
Outlook	Positive	Stable	Stable

# 2018 Earnings Guidance Reaffirmed

Black Hills reaffirmed its guidance for 2018 earnings from continuing operations, as adjusted\*, of \$3.30 to \$3.50 per share as most recently listed Feb. 2, 2018



<sup>\*</sup> Earnings from continuing operations, as adjusted, is a non-GAAP item; reconciled to GAAP in Appendix

<sup>\*\*</sup> Compound annual growth rate based on 2018 earnings guidance midpoint of \$3.40 per share

### 2018 Scorecard









### Strategy

- Construct cost effective rate-base utility assets that meet growing demand, improve reliability and customer satisfaction.
- Acquire small utility systems within or near existing service territories
- Invest in the replacement of existing utility infrastructure to maintain the safety and reliability of electric and gas systems.
- Cost effectively add renewable resources to energy supply portfolio
- Achieve top-tier operational performance in a culture of continuous improvement
- Improve efficiencies through continued deployment of technology
- Be the safest company in the energy industry
- Be one of the best places to work
- Improve the wellness of employees
- Be a workplace of choice for women and minorities

### 2018 Future Initiatives and Progress

- ☐ Increase annual dividend for 48<sup>th</sup> consecutive year
- Commence construction of 175 mile, \$70 million Rapid City, SD to Stegall, NE 230 KV transmission line rebuild
- ☐ Pursue satisfactory resolution of Colorado Electric 2016 rate review
- ☐ Complete Arkansas Gas rate review
- Complete RMNG rate review
- $\hfill \square$  Complete NW WY Gas rate review

- Obtain Colorado PUC approval for recommended project from 2017 renewable energy RFP
- Work with each state regulatory commission to provide benefits of tax reform to utility customers
  - Kansas, Iowa
  - ☐ Arkansas, Colorado, Nebraska, South Dakota, Wyoming
- ☐ File for approval of Wyoming Electric's electric resource plan
- ☐ Finalize negotiations and file for regulatory approval for electric utilities to join SPP
- Improve eBill participation, reduce inbound customer calls and enhance web-based customer options

- ☐ Complete implementation of utility work and asset management system
- ☐ Implement new vegetation management system
- ☐ Focus on improving productivity and reducing costs
- ☐ Complete exit of oil and gas business
- ☐ Continue to enhance functionality of tablet-based technology for field technicians

- $\ \square$  Achieve safety TCIR of 1.1
- □ Achieve PMVI rate of 1.7□ Expand the availability of
- participation for women's affinity groups into all areas of operations

  Create additional programs that
  - Create additional programs that further develop, retain, and reward top performing employees

### <u>Legend</u>

- ☑ Completed
- □ Planned in 2018

# **Questions**





Corporate and Operations Overview

**Utilities** 

**Capital Investment** 

Regulatory

Power Generation and Mining

Non-GAAP slides

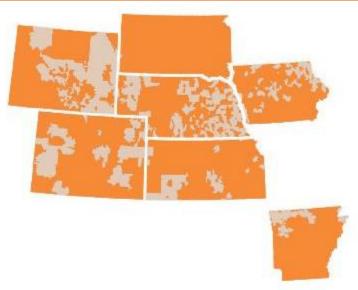
# **Operations Overview**

### Electric Utilities, Power Generation & Mining\*



- Three electric utilities which generate, transmit and distribute electricity to approximately 210,000 customers in CO, SD, WY and MT
- 1.1 gigawatts\*\* of generation and 8,839 miles of transmission and distribution
  - Five power generation facilities owned by utilities and serving utility customers (921 megawatts)
  - Two power generation facilities delivering capacity and energy under long-term contracts to utility affiliates (160 megawatts\*\*)
  - Efficient mine-mouth generation in WY fueled by low-sulfur Powder River Basin coal (47-year supply of reserves at current production); mine production contracted to on site generation
- East-West interconnection in SD optimizes off-system sale of power and improves system reliability (1 of only 7 east-west ties)

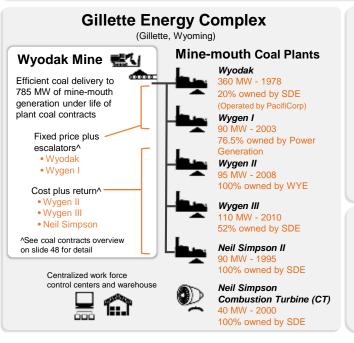
### **Natural Gas Utilities\***



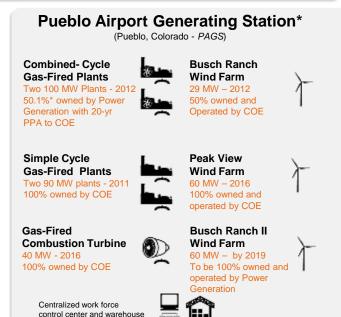
- 12 natural gas utilities^ which distribute natural gas to approximately 1,042,000 customers in AR, CO, IA, KS, NE and WY
- 4,656 miles of intrastate gas transmission pipelines and 40,455 miles of gas distribution mains and service lines
- Seven natural gas storage facilities in AR, CO and WY with 16.5
   Bcf of underground gas storage working capacity
- 146,000 customers served through Choice Gas Program (unbundled natural gas supply) and Service Guard/CAPP programs (contract appliance repair service)
- Information from 2017 Form 10-K
- \*\* Excludes 49.9 percent ownership interest in Colorado IPP owned by a third party
- ^ Excludes minor entities and Shoshone pipeline

# **Integrated Electric Utility**

Efficient Mine-mouth Generation - Modern Natural Gas Generation - Clean Renewable Generation







### **Power Generation and Mining**



### **Distribution Systems**



941 MW of generation capacity owned by Electric Utilities

269 MW of generation capacity owned by Power Generation under long-term contracts to Electric Utilities



2,000 miles of electric transmission in SD, WY and CO

7,000 miles of distribution in SD, WY and CO



210,000 customers



1,086 MW peak demand

<sup>\* 49.9%</sup> third party ownership of Black Hills Colorado IPP reported as noncontrolling interest

Note: information listed as of Dec.31, 2017 from 2017 10-K Annual Report Filing; totals approximated

# **Full Service Gas Utility**

### **Gas Supply**

### Storage and Transmission

### **Distribution**

Third-party sources deliver natural gas into Black Hills' system

Compression stations support storage and transmission

Extensive transmission network transports natural gas to distribution pipelines

Distribution pipelines deliver natural gas to residential and commercial customers





















Variety of procurement sources and hedging programs provide reliable natural gas delivery and improve stability of price

Black Hills-owned compression. transmission and storage delivers value through operational flexibility and provides diverse opportunities for growth



Storage Injections and withdrawals meet system demands



7 underground storage sites in three states provide reliable natural gas delivery and more stable pricing during peak demand periods



**Diversity of customer** location and type reduces business risk

- Diverse procurement sources and hedging programs
- 600 miles of gathering lines

- 4,600 miles of intrastate transmission
- 45,000 horsepower of compression
- 7 natural gas storage sites in AR, CO and WY with over 53 million Mcf total capacity
- 142 million Dth natural gas transported and in 2017

- 29,000-mile natural gas distribution system
- 1 million customers with 12.000 miles of service lines
- 88 million Dth natural gas distributed to customers in 2017

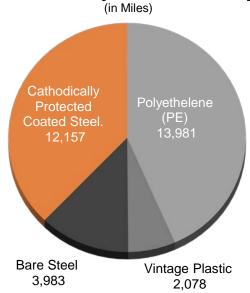
Note: information as of Dec. 31, 2017 from 2017 10-K Annual Report Filing; totals approximated

### **Natural Gas Infrastructure**

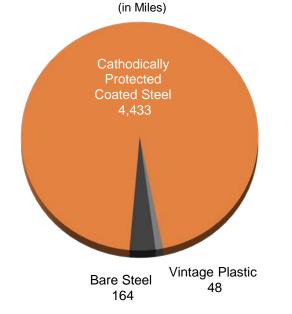
#### Provides Investment Opportunities

1 million customers 29,000 miles 4,600 miles of ransmission 7 active storage fields compressors processing plants

#### **Distribution System Material Type**

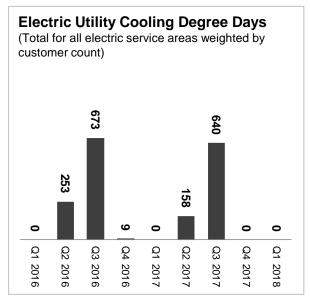


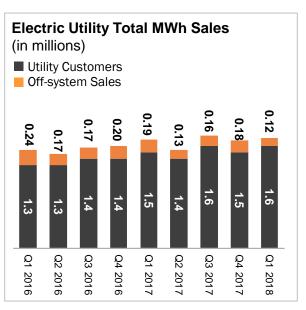
#### **Transmission System Material Type**

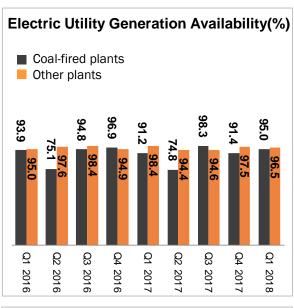


Note: information as of Dec. 31, 2017

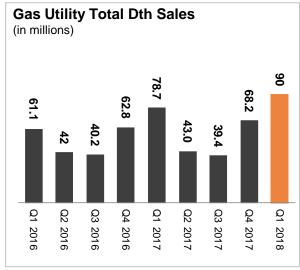
# **Utility Weather and Demand**

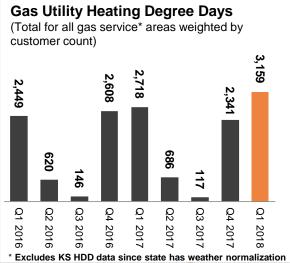












# Capital Investment by Segment and Recovery

(in millions)	2016A	2017A	2018F	2019F	2020F	2021F	2022F
Minimal Lag Capital - Electric Utilities <sup>1</sup>	166	30	70	86	33	35	34
Growth Capital - Electric Utilities <sup>2</sup>	24	21	19	18	26	21	25
Other	69	87	60	89	82	82	95
Electric Utilities	259	138	149	193	141	138	155
Minimal Lag Capital - Gas Utilities <sup>1</sup>	43	72	129	175	155	82	79
Growth Capital - Gas Utilities <sup>2</sup>	65	67	45	59	59	47	50
Other	67	46	89	45	31	129	128
Gas Utilities	174	184	263	279	245	258	257
Total Utilities	433	322	412	472	386	396	412
Power Generation	5	1	13	74	5	6	6
Mining	6	7	7	7	7	9	9
Corporate	16	7	10	13	8	6	6
Total*	\$460	\$337	\$442	\$566	\$406	\$417	\$433

Forecasted capital expenditures exclude additional upside opportunities from power generation or other material projects

Note: Minor differences in totals due to rounding

<sup>\*</sup> Excludes discontinued operations

<sup>1</sup> Minimal Lag Capital – capital expenditures with regulatory lag of less than one year or incurred during expected regulatory test periods

<sup>2</sup> Growth Capital - generates immediate revenue on customer connections

# **Utility Capital Investment by Type**

(in millions)	2018F	2019F	2020F	2021F	2022F
Safety, Reliability and other Integrity <sup>1</sup>	128	171	111	113	125
Growth <sup>2</sup>	19	18	26	21	25
General Plant	3	3	4	4	4
Electric Utilities	149	193	141	138	155
Safety, Reliability and other Integrity <sup>1</sup>	197	198	166	134	130
Growth <sup>2</sup>	45	59	59	47	50
General Plant	22	22	20	77	77
Gas Utilities	263	279	245	258	257
Total Utilities	\$412	\$472	\$386	\$396	\$412

<sup>&</sup>lt;sup>1</sup> Safety, Reliability and Integrity Capital – capital expenditures related to improving or maintaining system integrity

Growth Capital - generates immediate revenue on customer connections Note: Minor differences may occur due to rounding

# **Estimated Utility Rate Base**

Estimated Rate Base* by Utility Segment (in millions)	2011	2012	2013	2014	2015	2016	2017
Electric Utilities	\$1,007	\$1,272	\$1,248	\$1,487	\$1,515	\$1,570	\$1,650
Gas Utilities	\$443	\$450	\$454	\$489	\$493	\$1,620	\$1,700
Total	\$1,450	\$1,722	\$1,702	\$1,976	\$2,008	\$3,190	\$3,350

<sup>\*</sup> Estimated rate base determined at year-end and calculated using state specific requirements; includes capital expenditures through trackers but excludes construction work in progress

# **Recent Utility Rate Review Results**

Jurisdiction	Utility	Effective Date	Return on Equity	Capital Structure	Authorized Rate Base (in millions)
Arkansas	Arkansas Gas	Feb. 2016	9.40%	52% debt / 48% equity	\$299.4
Colorado	Colorado Electric*	Jan. 2017	9.37%	47.61% debt / 52.39% equity	\$597.5
Colorado	Colorado Gas	Dec. 2012	9.60%	50% debt / 50% equity	\$57.5
Colorado	Colorado Gas Dist	Dec 2010	10.0%	49.52% debt / 50.48% equity	\$127.1
Colorado	RMNG	March 2014	10.60%	49.23% debt / 50.77% equity	\$90.5
Iowa	Iowa Gas	Feb. 2011	Global Settlement	Global Settlement	\$109.2
Kansas	Kansas Gas	Jan. 2015	Global Settlement	Global Settlement	\$127.4
Nebraska	Nebraska Gas	Sept. 2010	10.10%	48% debt / 52% equity	\$161.3
Nebraska	Nebraska Gas Dist	June 2012	9.60%	48.84% debt / 51.16% equity	\$87.6*
South Dakota	South Dakota Electric	Oct. 2014	Global Settlement	Global Settlement	\$543.9
Wyoming	South Dakota Electric	Oct. 2014	9.90%	46.68% debt / 53.32% equity	\$46.8
Wyoming	Wyoming Electric	Oct. 2014	9.90%	46% debt / 54% equity	\$376.8
Wyoming	Wyoming Gas	Oct. 2014	9.90%	46% debt / 54% equity	\$59.6
Wyoming	Wyoming Gas Dist	Jan. 2011	9.92%	49.66% debt / 50.34% equity	\$100.5

Note: Information from last approved rate review in each jurisdiction

<sup>\*</sup> Results of this rate review are currently being appealed

<sup>\*\*</sup> Includes amounts to serve non-jurisdictional and agriculture customers

# **Optimizing Regulatory Recovery**

	Cost Recovery Mechanisms									
Electric Utility Jurisdiction	Environmental Cost	DSM/ Energy Efficiency	Trans- mission Expense	Fuel Cost	Transmission Cap-Ex	Purchased Power				
South Dakota Electric (SD)		$\checkmark$	$\checkmark$	$\checkmark$	$\overline{\checkmark}$	$\checkmark$				
South Dakota Electric (WY)				$\square$		$\checkmark$				
South Dakota Electric (MT)										
South Dakota Electric (FERC)										
Wyoming Electric		$\checkmark$	$\checkmark$	$\checkmark$		$\checkmark$				
Colorado Electric				$\square$	$\square$	$\square$				

Legend:

☑ Commission approved cost adjustment

# **Optimizing Regulatory Recovery**

			Cos	t Recove	ry Mechar	nisms		
Gas Utility Jurisdiction	DSM/ Energy Efficiency	Integrity Additions	Bad Debt	Weather Normal	Pension Recovery	Fuel Cost	Revenue Decoupling	Fixed Cost Recovery*
Colorado Gas	<b></b>					$\overline{\mathbf{V}}$		47%
Iowa Gas	$\checkmark$	$\checkmark$				$\overline{\checkmark}$		70%
Kansas Gas		$\checkmark$	$\overline{\mathbf{V}}$	$\overline{\mathbf{V}}$		$\overline{\checkmark}$		64%
Nebraska Gas		$\checkmark$	$\overline{\checkmark}$			$\overline{\checkmark}$		55%
Wyoming Gas <sup>1</sup>	<b>V</b>					$\overline{\checkmark}$		52%
Arkansas Gas	$\checkmark$	$\checkmark$		$\overline{\checkmark}$		$\overline{\checkmark}$	$\checkmark$	39%
Colorado Gas Dist.	<b>V</b>					$\overline{\checkmark}$		36%
Nebraska Gas Dist.		$\checkmark$	$\overline{\checkmark}$			$\overline{\checkmark}$		80%³
Wyoming Gas Dist.						$\overline{\checkmark}$	$\overline{\checkmark}$	52%
Rocky Mountain Natural Gas <sup>2</sup>	NA		NA	NA	NA	NA	NA	NA

#### Legend:

☑ Commission approved cost adjustment

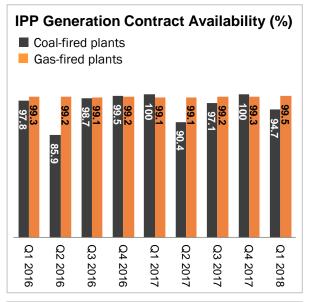
<sup>\*</sup> Residential customers as of last rate base review

<sup>&</sup>lt;sup>1</sup> Refers to Cheyenne Light only

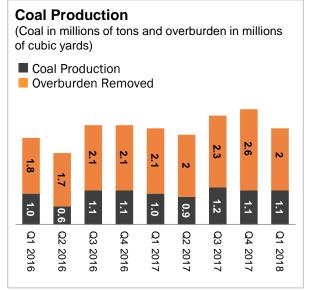
<sup>&</sup>lt;sup>2</sup> Rocky Mountain Natural Gas, an intrastate natural gas pipeline

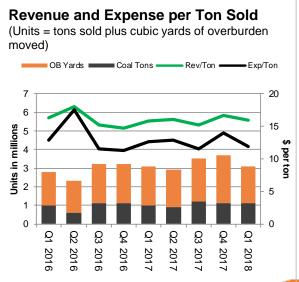
<sup>&</sup>lt;sup>3</sup> Includes first tier of consumption in block rates

# **Power Generation and Mining**









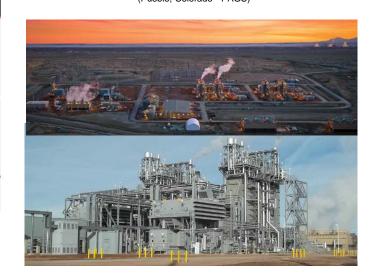
# **Power Generation - Supply Contracts**

97% of owned capacity serves Black Hills' utilities\*

- Approximately 74% (200 megawatts) contracted through 2031 with Colorado Electric;
   accounted for as capital lease
- Approximately 22% (60 megawatts) contracted through 2022 with Wyoming Electric with option for utility to purchase ownership from power generation subsidiary

Plant	Owned Capacity	Contract Capacity	Counter- Party	Expiration	Other Terms
PAGS	200 MW	200 MW	Colorado Electric (COE)	Dec. 31, 2031	Excess power and capacity for benefit of COE
Wygen I	68.9 MW	60 MW	Wyoming Electric (WYE)	Dec. 31, 2022	WYE has Purchase Option through 2019
Total	268.9 MW	260 MW			

#### Pueblo Airport Generation Station (Pueblo, Colorado - PAGS)



<sup>\*</sup>Information from 2017 10-K Annual Report Filing with totals approximated; differences in totals due to rounding.

Note: A third party owns a 49.9% non-operating ownership of Black Hills Electric Generation which is reported as noncontrolling interest

# **Mining - Coal Contracts**

#### 98% of coal production serves mine-mouth generation

- Approximately 50% of coal production sold under contracts priced based on actual mining costs plus a return on mine capital investments
  - Price adjusted annually
  - Actual mining expenses
  - Capital return equal to A-rated utility bonds plus 400 bps; 100% equity capital structure
- Remaining 50% of coal production sold primarily under contracts with price escalation using published indices
  - Periodic price reopeners (every 5 years)
    - Wygen I based on cost plus return
    - Wyodak Plant based on market price of Powder River Basin coal plus avoided hypothetical cost of rail transportation and coal unloading facility (due to mine-mouth location)

Plant	2018F Production (millions of tons)	Pricing	Price Reopener or Adjustment	Expiration	Contract Quantity
Wyodak Plant (80% owned by PacifiCorp)	1.5	Fixed with escalators	July 1, 2019	Dec. 2022	All plant usage
Wygen I	0.5	Fixed with escalators	July 1, 2018*	Life of plant	All plant usage
Wygen II	0.6	Cost plus return	Annual True-Up	Life of plant	All plant usage
Wygen III	0.6	Cost plus return	Annual True-Up	Life of plant	All plant usage
Other SD Electric coal plants	0.9	Cost plus return	Annual True-Up	Life of plant	All plant usage
Other sales (truck)	0.1	Fixed		1-3 years	Various
Total	4.2				

**Gillette Energy Complex** 

(Gillette, Wyoming)



<sup>\*</sup> Wygen I contract pricing adjusts every five years at cost plus return

#### Gross Margin

Our financial information includes the financial measure Gross Margin, which is considered a "non-GAAP financial measure." Generally, a non-GAAP financial measure is a numerical measure of a company's financial performance, financial position or cash flows that excludes (or includes) amounts that are included in (or excluded from) the most directly comparable measure calculated and presented in accordance with GAAP. Gross Margin (Revenues less Cost of Sales) is a non-GAAP financial measure due to the exclusion of depreciation from the measure. The presentation of Gross Margin is intended to supplement investors' understanding of our operating performance.

Gross Margin is calculated as operating revenue less cost of fuel, purchased power and cost of gas sold. Our Gross Margin is impacted by the fluctuations in power purchases and natural gas and other fuel supply costs. However, while these fluctuating costs impact Gross Margin as a percentage of revenue, they only impact total Gross Margin if the costs cannot be passed through to our customers.

Our Gross Margin measure may not be comparable to other companies' Gross Margin measure. Furthermore, this measure is not intended to replace operating income as determined in accordance with GAAP as an indicator of operating performance.

#### EBITDA and EBITDA, as adjusted

We believe that our presentation of earnings before interest, income taxes, depreciation and amortization (EBITDA) and EBITDA, as adjusted (EBITDA adjusted for special items as defined by management), both non-GAAP measures, are important supplemental measures of operating performance. We believe EBITDA and EBITDA, as adjusted, when considered with measures calculated in accordance with GAAP, give investors a more complete understanding of operating results before the impact of investing and financing transactions and income taxes. We have chosen to provide this information to investors to enable them to perform more meaningful comparisons of past and present operating results and as a means to evaluate the results of core on-going operations.

Our presentation of EBITDA may be different from the presentation used by other companies and, therefore, comparability may be limited. Depreciation and amortization expense, interest expense, income taxes and other items have been and will be incurred and are not reflected in the presentation of EBITDA. Each of these items should also be considered in the overall evaluation of our results. Additionally, EBITDA does not consider capital expenditures and other investing activities and should not be considered a measure of our liquidity. We compensate for these limitations by providing relevant disclosure of our depreciation and amortization, interest and income taxes, capital expenditures and other items both in our reconciliation to the GAAP financial measures and in our consolidated financial statements, all of which should be considered when evaluating our performance.

Note: continued on next page

#### Segment Revenue, Operating Income, Net Income Available for Common Stock and EPS, as adjusted

We have provided non-GAAP earnings data reflecting adjustments for special items as specified in the GAAP to non-GAAP adjustment reconciliation table in this presentation. Segment Revenue, as adjusted, Operating Income (loss), as adjusted, Income (loss) from continuing operations, as adjusted, and Net income (loss), as adjusted, are defined as Segment Revenue, Operating Income (loss), Income (loss) from continuing operations and Net income (loss), adjusted for expenses, gains and losses that the company believes do not reflect the company's core operating performance. The company believes that non-GAAP financial measures are useful to investors because the items excluded are not indicative of the company's continuing operating results. The company's management uses these non-GAAP financial measures as an indicator for evaluating current periods and planning and forecasting future periods.

#### Earnings per share, as adjusted and earnings from continuing operations, per share, as adjusted

Earnings per share, as adjusted, and earnings from continuing operations, per share, as adjusted, are Non-GAAP financial measures. Earnings per share, as adjusted, and earnings from continuing operations, per share, as adjusted, are defined as GAAP Earnings per share and GAAP earnings from continuing operations, adjusted for expenses, gains and losses that the Company believes do not reflect the Company's core operating performance. Examples of these types of adjustments may include unique one-time non-budgeted events, impairment of assets, acquisition and disposition costs, and other adjustments noted in the earnings reconciliation tables in this presentation. The Company is not able to provide a forward-looking quantitative GAAP to Non-GAAP reconciliation for this financial measure because we do not know the unplanned or unique events that may occur later during the year.

#### Depreciation, Depletion and Amortization, as adjusted

Depreciation, Depletion and Amortization (DD&A), as adjusted are defined as DD&A by segment adjusted for additional depreciation expense at our Utilities Group and reduced depreciation at our Non-regulated Group. We have provided this non-GAAP measure to reflect adjustments by Business Group for the requirement under GAAP that the power purchase agreement between Colorado Electric and Colorado IPP be accounted for as a capital lease. The company believes that non-GAAP measures are useful to investors because the lease accounting is not indicative of our rate recovery accounting. The company's management uses these non-GAAP financial measures as an indicator for evaluating current periods and planning and forecasting future periods.

#### Limitations on the Use of Non-GAAP Measures

Non-GAAP measures have limitations as analytical tools and should not be considered in isolation or as a substitute for analysis of our results as reported under GAAP. Our presentation of these non-GAAP financial measures should not be construed as an inference that our future results will not be affected by unusual, non-routine, or non-recurring items.

Non-GAAP measures should be used in addition to and in conjunction with results presented in accordance with GAAP. Non-GAAP measures should not be considered as an alternative to net income, operating income or any other operating performance measure prescribed by GAAP, nor should these measures be relied upon to the exclusion of GAAP financial measures. Our non-GAAP measures reflect an additional way of viewing our operations that we believe, when viewed with our GAAP results and the reconciliation to the corresponding GAAP financial measures, provide a more complete understanding of factors and trends affecting our business than could be obtained absent this disclosure. Management strongly encourages investors to review our financial information in its entirety and not rely on a single financial measure.

#### Revenue / Gross Margin, as adjusted

(in thousands)

QTD - March 31, 2018

, , , , , , , , , , , , , , , , , , , ,
Revenue
Inter-company revenue
Total revenue (GAAP)
Less: - Inter-company capital lease
Revenue, as adjusted - (Non-GAAP)
Less: Cost of Goods sold
Less: Inter-company capital lease
Gross margin, as adjusted - (Non-GAAP)

Electric Utilities	Ga	s Utilities	G	Power eneration	Mining	Cor	porate - I/C Elim		Total
\$ 167,410	\$	396,927	\$	2,092	\$ 8,960	\$	- \$	3	575,389
6,145		417		21,011	8,168		(35,741)		
173,555		397,344		23,103	17,128		(35,741)		575,389
-		-		836	-		(836)		-
\$ 173,555	\$	397,344	\$	23,939	\$ 17,128	\$	(36,577) \$	5	575,389
(67,123) (1,615)		(209,685)		- -	- -		29,169 1,615		(247,639)
\$ 104,817	\$	187,659	\$	23,939	\$ 17,128	\$	(5,793) \$		327,750

QTD - March 31, 2017
Revenue Inter-company revenue
Total revenue (GAAP)  Less: - Inter-company capital lease  Revenue, as adjusted - (Non-GAAP)
Less: Cost of Goods sold Less: Inter-company capital lease Gross margin, as adjusted - (Non-GAAP)

	Electric Utilities Gas Utilities		as Utilities	Power Generation			Mining	Total	
\$	172,170	\$	364,901	\$	2,102	\$	8,355	\$ - \$	547,528
·	3,854		9		21,465		8,191	(33,519)	-
	176,024		364,910		23,567		16,546	(33,519)	547,528
	-		-		733		-	(733)	-
\$	176,024	\$	364,910	\$	24,300	\$	16,546	\$ (34,252) \$	547,528
	(68,400)		(181,382)		-		-	30,005	(219,777)
	(1,425)		-		-		-	1,425	-
\$	106,199	\$	183,528	\$	24,300	\$	16,546	\$ (2,822) \$	327,751

Operating Income, as adjusted

(in thousands, pre-tax)									
QTD - March 31, 2018	Electric Utilities	Gae I	<b>Jtilities</b>		Power eneration	Mining	C	orporate	Total
							C	•	
Operating income (loss) (GAAP)	\$ 36,826	\$	95,443	\$	13,374	\$ 4,271	\$	(1,640) \$	148,274
Capital lease adjustment	 1,653				(1,598)			(55)	
Operating income without capital lease (Non-GAAP)	 38,479		95,443		11,776	4,271		(1,695)	148,274
Significant Unique Items:									
Total adjustments	 _		_			_			
Operating income (loss), as adjusted (Non-GAAP)	\$ 38,479	\$	95,443	\$	11,776	\$ 4,271	\$	(1,695) \$	148,274
					_				
OTD - March 24 - 2047	Electric	0 1	latiliation o		Power	Balling in an	^		Tatal
QTD - March 31, 2017	Electric Utilities	Gas l	Jtilities		Power eneration	Mining	С	orporate	Total
QTD - March 31, 2017  Operating income (loss) (GAAP)	\$	Gas l	Jtilities 91,972	Ge		\$ Mining 3,287	<b>c</b> \$	orporate (3,359) \$	<b>Total</b> 150,186
	\$ Utilities			Ge	eneration	\$ 		·	
Operating income (loss) (GAAP)	\$ Utilities 43,980			Ge	eneration 14,306	\$ 		(3,359) \$	
Operating income (loss) (GAAP) Capital lease adjustment Operating income without capital lease (Non-GAAP)	\$ 43,980 1,843		91,972 —	Ge	14,306 (2,065)	\$ 3,287 —		(3,359) \$ 222	150,186 —
Operating income (loss) (GAAP) Capital lease adjustment Operating income without capital lease (Non-GAAP) Significant Unique Items:	\$ 43,980 1,843		91,972 —	Ge	14,306 (2,065)	\$ 3,287 —		(3,359) \$ 222	150,186 — 150,186
Operating income (loss) (GAAP) Capital lease adjustment Operating income without capital lease (Non-GAAP)	\$ 43,980 1,843		91,972 —	Ge	14,306 (2,065)	\$ 3,287 —		(3,359) \$ 222 (3,137)	150,186 —
Operating income (loss) (GAAP) Capital lease adjustment Operating income without capital lease (Non-GAAP) Significant Unique Items: Acquisition costs	\$  43,980 1,843		91,972 —	Ge	14,306 (2,065)	\$ 3,287 —		(3,359) \$ 222 (3,137)	150,186 — 150,186 1,385

Net Income Available for Common Stock, as adjusted

(in thousands, after-tax)

	Ga	s Utilities				Mining	Co	orporate		Total
\$ 19,845 1,268	\$	107,620 —	\$	5,856 (1,226)	\$	2,984 —	\$	(958) (42)	\$	135,347 —
21,113		107,620		4,630		2,984		(1,000)		135,347
389		_		710		531		631		2,261
_		(49,464)		_		_		_		(49,464)
389		(49,464)		710		531		631		(47,203)
\$ 21,502	\$	58,156	\$	5,340	\$	3,515	\$	(369)	\$	88,144
l	1,268  21,113  389  — 389	\$ 19,845 \$ 1,268 \$ 21,113 \$ 389 —	Utilities     Gas Utilities       \$ 19,845     \$ 107,620       1,268     —       21,113     107,620       389     —       —     (49,464)       389     (49,464)	Utilities     Gas Utilities     General Control       \$ 19,845     \$ 107,620     \$ 1,268       21,113     107,620       389     —       —     (49,464)       389     (49,464)	Utilities         Gas Utilities         Generation           \$ 19,845         \$ 107,620         \$ 5,856           1,268         — (1,226)           21,113         107,620         4,630           389         — 710           — (49,464)         — 389           49,464)         710	Utilities         Gas Utilities         Generation           \$ 19,845         \$ 107,620         \$ 5,856         \$ 1,268           \$ 21,113         \$ 107,620         \$ 4,630           \$ 389         —         710           —         (49,464)         —           \$ 389         (49,464)         710	Utilities         Gas Utilities         Generation         Mining           \$ 19,845         \$ 107,620         \$ 5,856         \$ 2,984           1,268         —         (1,226)         —           21,113         107,620         4,630         2,984           389         —         710         531           —         (49,464)         —         —           389         (49,464)         710         531	Utilities         Gas Utilities         Generation         Mining         Control           \$ 19,845         \$ 107,620         \$ 5,856         \$ 2,984         \$ 1,268         —	Utilities         Gas Utilities         Generation         Mining         Corporate           \$ 19,845         \$ 107,620         \$ 5,856         \$ 2,984         \$ (958)           1,268         —         (1,226)         —         (42)           21,113         107,620         4,630         2,984         (1,000)           389         —         710         531         631           —         (49,464)         —         —         —           389         (49,464)         710         531         631	Utilities         Gas Utilities         Generation         Mining         Corporate           \$ 19,845         \$ 107,620         \$ 5,856         \$ 2,984         \$ (958)         \$ (42)           21,113         107,620         4,630         2,984         (1,000)           389         —         710         531         631           —         (49,464)         —         —         —           389         (49,464)         710         531         631

QTD - March 31, 2017	Electric Utilities	Ga	as Utilities	Power eneration	Mining	Corporate		Total
Income (loss) from continuing operations available for common stock (GAAP)  Capital lease adjustment	\$ 22,230 1,163	\$	46,010 —	\$ 6,530 (1,302)	\$ 2,890 —	\$ 43. 13		\$ 78,092 —
Income (loss) from Cont. Ops. available for common stock w/o capital lease (Non-GAAP)	23,393		46,010	5,228	2,890	57	1	78,092
Significant unique items: Acquisition costs	_		_	_	_	90	)	900
Total adjustments	_		_	_	_	90	)	900
Income (loss) from continuing operations, as adjusted (Non-GAAP)	\$ 23,393	\$	46,010	\$ 5,228	\$ 2,890	\$ 1,47	1	\$ 78,992

Depreciation, Depletion & Amortization, adjusted for Intercompany Capital Lease\*

(in thousands, pre-tax)				
YTD Dec. 31, 2017 Depreciation, depletion and amortization (GAAP) Capital lease adjustment	Utilities         Utilities         U           \$ 93,315         \$ 83,732         \$	Total Power Generation Co. 177,047 \$ 5,993 \$ (13,072) 9,555	Total Non- oal Mining Reg 5 8,239 \$ 14,232 - 9,555	Corporate Total \$ (3,033) \$ 188,246 3,517 -
Deprec, depletion and amortization, as adjusted (non-GAAP)	\$ 80,243 \$ 83,732 \$	163,975 \$ 15,548 \$	8,239 \$ 23,787	\$ 484 \$ 188,246
Capital Expenditures Cap Ex to Depreciation Ratio	\$ 148,260 \$ 174,189 \$ :	322,449 \$ 1,864 \$ 2 to 1	6,708 \$ 8,572 0.4 to 1	\$ 6,668 \$ 337,689
YTD Dec. 31, 2016 Depreciation, depletion and amortization (GAAP) Capital lease adjustment	Utilities         Utilities         U           \$ 84,645         \$ 78,335         \$	Total Power tilities Generation C (162,980 \$ 4,104 \$ (13,072) 11,735		Corporate Total \$ (897) \$ 175,533 1,337 -
Deprec, depletion and amortization, as adjusted (non-GAAP)	\$ 71,573 \$ 78,335 \$	149,908 \$ 15,839 \$	9,346 \$ 25,185	\$ 440 \$ 175,533
Capital Expenditures  Cap Ex to Depreciation Ratio	\$ 258,739 \$ 173,930 \$	432,669 \$ 4,719 \$ 2.9 to 1	5,709 \$ 10,428 0.4 to 1	\$ 17,353 \$ 460,450
YTD Dec. 31, 2015 Depreciation, depletion and amortization (GAAP) Capital lease adjustment Deprec, depletion and amortization, as adjusted (non-GAAP) Capital Expenditures	Utilities         Utilities         U           \$ 80,929         \$ 32,326         \$           (13,071)         -         -           \$ 67,858         \$ 32,326         \$	Total tilities         Power Generation C           113,255         \$ 4,329           (13,071)         11,764           100,184         \$ 16,093           271,571         \$ 2,694	9,806 \$ 14,135 - 11,764 9,806 \$ 25,899	Corporate         Total           \$ (857)         \$ 126,533           1,307         -           \$ 450         \$ 126,533           \$ 9,864         \$ 289,896
Cap Ex to Depreciation Ratio	, ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	2.7 to 1	0.3 to 1	Ψ 0,001 Ψ 200,000
YTD Dec. 31, 2014 Depreciation, depletion and amortization (GAAP) Capital lease adjustment	Utilities         Utilities         U           \$ 77,011         \$ 28,912         \$	Total Power tillties Generation C (105,923 \$ 4,540 \$ (13,072) 12,831	· · · · · · · · · · · · · · · · · · ·	Corporate Total \$ 221 \$ 120,960 241 -
Deprec, depletion and amortization, as adjusted (non-GAAP)	\$ 63,939 \$ 28,912 \$	92,851 \$ 17,371 \$	10,276 \$ 27,647	\$ 462 \$ 120,960
Capital Expenditures Cap Ex to Depreciation Ratio	\$ 171,475 \$ 92,252 \$ 3	263,727 \$ 2,379 \$ 2.8 to 1	6,676 \$ 9,055 0.3 to 1	\$ 9,046 \$ 281,828
YTD Dec. 31, 2013 Depreciation, depletion and amortization (GAAP) Capital lease adjustment	Utilities         Utilities         U           \$ 75,355         \$ 28,730         \$	Total Power Generation C: 104,085 \$ 5,090 \$ (13,100) 11,850		Corporate Total \$ (463) \$ 120,235 1,250 -
Deprec, depletion and amortization, as adjusted (non-GAAP)	\$ 62,255 \$ 28,730 \$	90,985 \$ 16,940 \$	5 11,523 \$ 28,463	\$ 787 \$ 120,235
Capital Expenditures  Cap Ex to Depreciation Ratio	\$ 212,269 \$ 73,198 \$ :	285,467 \$ 13,533 \$ 3.1 to 1	5,528 \$ 19,061 0.7 to 1	\$ 10,319 \$ 314,847

<sup>\*</sup> PPA between Colorado Electric and Colorado IPP is considered a capital lease for GAAP purposes; this PPA went into effect Jan. 1, 2012

#### Earnings Per Share Analysis

	Q1	2017	Q2	2017	Q3	2017	Q4	2017	Q1	2018
Net income available for common stock (GAAP)	\$	1.39	\$	0.40	\$	0.50	\$	0.92	\$	2.46
Loss from discontinued operations, after-tax (GAAP)		0.03		0.01		0.02		0.25		0.04
Net income from continuing operations available for										
common stock (GAAP)	\$	1.42	\$	0.41	\$	0.52	\$	1.17	\$	2.50
<u>Adjustments</u>		0.00		0.04		0.04		0.04		
Acquisition costs		0.03		0.01		0.01		0.04		
Tax reform and other tax items								(0.21)		0.04
Legal restructuring - income tax benefit		<u> </u>			-					(0.91)
		0.03		0.01		0.01		(0.17)		(0.87)
Taxes on adjustments		(0.04)						(2.24)		
Acquisition costs		(0.01)						(0.01)		
		(0.01)						(0.01)		_
David dia a						(0.04)		(0.04)		
Rounding						(0.01)		(0.01)		(0.07)
Total adjustments, net of tax		0.02		0.01				(0.19)		(0.87)
Net income from continuing operations available for										
common stock, as adjusted (Non-GAAP)	\$	1.44	\$	0.42	\$	0.52	\$	0.98	\$	1.63
	• ——-									
Trailing Twelve Months - Net income from										
continuing operations available for common stock,										
as adjusted (Non-GAAP)	\$	3.40							\$	3.55

Earnings Per Share, as adjusted	2013	2014	2015	2016	2017
Net income (loss) available for common stock (GAAP)	\$ 2.64	\$ 2.93	\$ (0.71)	\$ 1.37	\$ 3.21
(Income) loss from discontinued operations (GAAP)	(0.09)	0.04	3.83	1.20	0.31
Net income (loss) available for common stock (excluding discontinued operations)	2.55	2.97	3.12	2.57	3.52
Adjustments (after tax)					
Interest rate swaps - MTM	(0.44)	-	-	-	-
Costs associated with prepayment of BHW project financing (Net of interest savings)	0.15	-	-	-	-
Financing costs, net of interest savings (\$250M bond payoff)*	0.13	-	-	-	-
Acquisition / integration costs	-	_	0.15	0.56	0.05
Tax reform and other tax items	-	-	-	-	(0.21)
Total Non-GAAP adjustments	(0.16)	-	0.15	0.56	(0.16)
Net income available for common stock (excluding discontinued operations); as adjusted (Non-GAAP)	\$ 2.39	\$ 2.97	\$ 3.27	\$ 3.13	\$ 3.36

#### **EBITDA**

	For the Three Months Ended March 3						
(in thousands)		2017					
Income from continuing operations	\$	138,977 \$	81,715				
Depreciation, depletion and amortization		48,590	46,702				
Interest expense, net		34,995	34,456				
Income tax expense (benefit)		(25,802)	34,388				
EBITDA (a Non-GAAP Measure)		196,760	197,261				
Less adjustments for unique items:							
Acquisition costs		_	1,385				
EBITDA, as adjusted	\$	196,760 \$	198,646				

### 2018 Guidance Reconciliation

#### Non-GAAP Earnings Guidance Adjustments

	Low	High		
Earnings (loss) from continuing operations per share (GAAP)	\$ 4.17	\$	4.37	
Adjustments*:  Tax reform and other tax items	0.04		0.04	
Legal restructuring - income tax benefit	(0.91)		(0.91)	
Earnings (loss) from continuing operations per share, as adjusted (Non-GAAP)	\$ 3.30	\$	3.50	

### **VISION**

#### Be the Energy Partner of Choice.

# MISSION Improving Life with Energy.

### **COMPANY VALUES**



#### Agility

We embrace change and challenge ourselves to adapt quickly to opportunities.



#### **Customer Service**

We are committed to providing a superior customer experience every day.



#### **Partnership**

Our partnerships with shareholders, communities, regulators, customers and each other make us all stronger.



#### Communication

Consistent, open and timely communication keeps us focused on our strategy and goals.



#### Integrity

We hold ourselves to the highest standards based on a foundation of unquestionable ethics.



#### Respect

We respect each other. Our unique talents and diversity anchor a culture of success.



#### **Creating Value**

We are committed to creating exceptional value for our shareholders, employees, customers and the communities we serve...always.



#### Leadership

Leadership is an attitude. Everyone must demonstrate the care and initiative to do things right.



#### Safety

We commit to live and work safely every day.





To see more ways we're Improving Life with Energy, visit www.blackhillscorp.com.